

Trust Board Meeting in Public: Wednesday 9 May 2018

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<b>Title</b>	<b>Chief Executive's Report</b>
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<b>Status</b>	For Information
<b>History</b>	Regular report to Board

<b>Board Lead(s)</b>	<b>Dr Bruno Holthof, Chief Executive</b>			
<b>Key purpose</b>	Strategy	Assurance	Policy	<b>Performance</b>

## Summary

1.	<b><i>Changing Things for the Better</i> listening events</b>
2.	<b>NHS70 Parliamentary Awards</b>
3.	<b>National recognition for outstanding teams</b>
4.	<b>Horton General Hospital update</b>
5.	<b>Oxfordshire MPs' visit to the Churchill Hospital</b>
6.	<b>CQC reports published</b>
7.	<b>#EndPJparalysis campaign launched</b>
8.	<b>UK's first dedicated centre for stroke and dementia research</b>
9.	<b>Oxford Biomedical Research Centre (BRC) news</b>
10.	<b>Oxford Academic Health Science Network (AHSN) news</b>

## Chief Executive's Report

This report summarises matters of current interest.

### 1. *Changing Things for the Better* listening events

Following publication of the results of the NHS Staff Survey 2017 on 6 March, staff were invited to attend Trustwide *Changing Things for the Better* listening events with the Executive team.

This was an opportunity for staff to find out the feedback from the Staff Survey, have their say on changes to make the Trust a great place to work, and ask questions.

More than 300 staff attended the 7 Trustwide listening events which were held in March – 93% said they found them useful.

Directorate listening events were held throughout the Trust in April so that staff could discuss the issues of concern to them at a local level.

Staff feedback from the Trustwide and directorate sessions will inform the development of action plans to make the Trust a better place to work.

### 2. NHS70 Parliamentary Awards

As part of the national celebrations to mark the 70<sup>th</sup> birthday of the NHS on 5 July, all MPs were invited to nominate staff, volunteers and fundraisers for the NHS70 Parliamentary Awards.

We worked closely with our 6 Oxfordshire MPs to suggest potential nominees from the Trust – both individuals and teams – for them to put forward for recognition.

The shortlist will be announced on 21 May and the awards ceremony will be held in Parliament on 4 July.

### 3. National recognition for outstanding teams

Congratulations to a number of different teams of staff who have been shortlisted for a range of prestigious national awards. It is heartening to see our teams receive this external recognition and we wish them good luck at the awards ceremonies in the coming weeks and months.

#### **British Medical Journal (BMJ) Awards**

- The **Oxford Reproductive Tissue Cryopreservation (ORTC) team**, led by Dr Sheila Lane at the John Radcliffe Hospital, who provide the UK's only fertility preservation treatment service for children and young people with cancer

- The **hip fracture team at the Horton General Hospital**, who were ranked as the best team in the country when the latest National Hip Fracture Audit was published in Autumn 2017

#### **Health Service Journal (HSJ) Value Awards**

- Our Gestational Diabetes app, **GDM-Health**, for enabling pregnant women with diabetes to self-manage their condition during their pregnancy – it has been developed in partnership with the University of Oxford and Drayson Health
- The **SEND** electronic ‘early warning score system, for standardising the recognition of deteriorating patients by clinical teams – also developed in partnership with the University of Oxford and Drayson Health
- Our **Procurement & Supply Chain team** for improving efficiency, in partnership with clinical teams
- The **Future Leaders Programme** for supporting and empowering newly qualified consultants
- The **Hospital Energy Project** for reducing the Trust’s energy consumption

#### **Health Service Journal (HSJ) Patient Safety Awards**

- The Trust is shortlisted in the **Patient Safety Team of the Year** category for the use of electronic blood transfusion systems

#### **Health Estates & Facilities Management Association (HEFMA) Awards**

- The **Hospital Energy Project** is shortlisted in 2 categories

## **4. Horton General Hospital update**

Following the Oxfordshire Clinical Commissioning Group (CCG) Board meeting on 29 March, system leaders across the NHS in Oxfordshire published a statement confirming a new way forward to tackle some of the future challenges facing the county’s health and social care system.

This [statement](#) can be read in full on the Oxfordshire CCG website.

The key elements are:

- A commitment to a new approach to future developments for health services in each of the six localities in Oxfordshire by working with communities in localities to understand their health needs, resources and facilities, and together to plan integrated health and care services for the future
- No changes to A&E and paediatrics at the Horton General Hospital
- No changes to the provision of Midwife Led Units in Oxfordshire

We are delighted that the CCG Board confirmed that it has no plans to change Emergency Department services at the Horton General.

Our clinicians and the Trust Board have always been clear that there is a demonstrable need to maintain, and indeed enhance, the provision of urgent care in North Oxfordshire

by developing the Emergency Department at the Horton, integrating services better to benefit patients, and continuing to work more effectively with colleagues in primary care.

Downgrading the department to an Urgent Care Centre or shutting the department completely were never viable options.

## 5. Oxfordshire MPs' visit to the Churchill Hospital

The Trust hosted a visit from 4 Oxfordshire MPs – Robert Courts, Anneliese Dodds, Layla Moran and Victoria Prentis – at the Churchill Hospital on 23 April. Their visit was focused on cancer treatment and research including:

- The Maggie's Oxford Centre which provides information, advice and support for people living with cancer and their loved ones
- The **Suspected CANcer (SCAN)** Pathway, an innovative pilot project to speed up the diagnosis of cancer as part of NHS England's Accelerate, Co-ordinate, Evaluate (ACE) wave 2 pilot programme
- An inpatient ward for haematology patients
- The Early Phase Clinical Trials Unit
- The Cancer Research UK Oxford Centre, a partnership between ourselves, the University of Oxford, and Cancer Research UK to ensure the translation of groundbreaking research into new treatments for patients

The MPs met patients and staff during their visit and had an opportunity to find out more about the recruitment and retention challenges facing the NHS in Oxfordshire.

Victoria Prentis tweeted on behalf of the MPs that they had enjoyed an insightful visit to the Churchill Hospital and will be working together to support the Trust going forward.

We would like to thank our local MPs for their support.

## 6. CQC reports published

The Care Quality Commission (CQC) published 3 reports about the Trust on 27 March following inspections carried out in November 2017. These reports are available on the [CQC website](#).

The inspections focused on:

- Maternity at the John Radcliffe Hospital
- Oxford Centre for Enablement (OCE) at the Nuffield Orthopaedic Centre
- Well-led domain – the leadership and governance of the Trust

In the CQC's press release about the 3 reports, Mary Cridge (Head of Hospital Inspection for the CQC in the South Central and West region) said: "We found Oxford University Hospitals NHS Foundation Trust was led by an experienced leadership team with the skills, abilities and commitment to provide high quality services."

“The leadership were aware of many of the areas raised with them as a result of our inspection and had already put measures in place to combat issues highlighted.

“We have fed back our findings to the Trust and the leadership knows what it must to do bring about improvements in the areas identified.”

## 7. #EndPjparalysis campaign launched

Chief Nurse Sam Foster is leading the Trust’s support for this 70-day national campaign which was launched on 17 April and will run until 26 June. We are working on the campaign locally in partnership with colleagues at Oxford Health NHS Foundation Trust.

#EndPjparalysis aims to empower patients by encouraging them to get dressed in their own clothes, get moving, and go home to their loved ones as soon as possible.

Research shows that 10 days of bed rest in hospital leads to the equivalent of 10 years’ ageing in the muscles of people over 80. This can cause serious harm to patients in hospital, especially older people, and is linked to increased falls and pressure ulcers.

And so we are supporting this campaign on all appropriate inpatient wards across the Trust. Nursing staff use an app to record how many patients on their wards are dressed and mobile by 12 noon each day.

In a message to staff to mark the launch of the #EndPjparalysis campaign on 17 April, Sam Foster said: “I hope focusing on this issue can make a real difference to our patients because getting up and being active is part of getting well. It leads to better health and greater independence.”

## 8. UK’s first dedicated centre for stroke and dementia research

Geoff Salt (Vice Chairman) and Dr Tony Berendt (Medical Director) represented the Trust Board at a groundbreaking event for the University of Oxford’s new Neuroscience Research Centre on 26 April.

This new building on the John Radcliffe Hospital site will be the UK’s first dedicated centre for stroke and dementia research when it is completed in 2019.

Staff from the Trust and the University already work closely together to translate the results of groundbreaking research into improved patient care. We look forward to continuing this successful partnership when the new centre opens.

## 9. Oxford Biomedical Research Centre (BRC) news

Oxford BRC has been awarded £1.8m in capital funding from the Department of Health and Social Care to expand its work to tackle **antimicrobial resistance (AMR)**.

The funding has enabled the BRC and Oxford University Hospital to boost its 'genome sequencing pipeline' by purchasing three genetic sequencing machines, powerful computers to analyse the results and store the findings, two flow cytometers to analyse multiple samples simultaneously, and robots to automate the extraction of DNA and RNA from samples from clinical vaccine trials.

The Oxford BRC laboratories are aiming to develop new vaccines to tackle AMR in the NHS, as well as targeting common diseases for which antibiotics are often unnecessarily prescribed.

Oxford BRC's funding management system has been successfully **certified to ISO 9001:2015**, an internationally recognised standard requiring rigorous processes and procedures to be in place. Oxford is the only BRC with this accreditation.

On 15 March, Oxford BRC staged a **joint public talk** with Oxford Health BRC as part of Brain Awareness Week. The speakers, who talked about new developments in Parkinson's and Alzheimer's research, were Professor Masud Husain, Oxford BRC Theme Lead for Neurological Conditions, and Professor Clare Mackay, Oxford Health BRC Theme Lead for Older Adults and Dementia. A [video of the talk is available](#).

The **next BRC public talk** on 17 May at the John Radcliffe Hospital will focus on different aspects of [tuberculosis](#).

To mark **International Clinical Trials Day**, there will be a **Joint Research Office (JRO) drop-in event** at Boundary Brook House, Churchill Drive, Oxford, on Friday 18 May from 10.30am to 3pm – this will be an opportunity to find out more about the role of the JRO team in supporting research studies involving the University of Oxford and/or Oxford University Hospitals.

One of the UK's largest observational studies of **chronic kidney disease (CKD)** in primary care gets underway this month, with 3,205 Oxfordshire residents involved. Over the next two years, the [New onset Kidney Impairment \(NewKI\) study](#), funded by Oxford BRC, will work with 13 Oxfordshire GP surgeries to investigate how people over the age of 60 progress from mild to more severe forms of CKD.

An online tool for patients with **ulcerative colitis**, a form of inflammatory bowel disease, so they can manage their own condition and reduce unnecessary hospital visits, is being rolled out to more patients in Oxford. The decision to expand the use of the True Colours platform to around 370 patients at the John Radcliffe followed a [successful six-month trial](#), supported by Oxford BRC. The tool, which could be used for other chronic conditions, allows clinical teams to identify in real time when a patient's condition is deteriorating and use their resources more efficiently.

## 10. Oxford Academic Health Science Network (AHSN) news

Oxford AHSN is hosted by Oxford University Hospitals. It is now in its sixth year, at the start of a new five-year licence from NHS England.

A [quarterly report](#) for the first three months of 2018 and a [business plan for 2018-20](#) are both available online.

The regional **Emergency Department Collaborative**, which is co-ordinated by the Oxford AHSN patient safety team, met for the second time in Reading on 16 March with a particular focus on caring for vulnerable patients. [Details of the event](#) are available online. The next event will be in Milton Keynes on 6 September.

More than 60 people attended a [patient-centred learning event on sepsis](#) in Oxford on 1 May which was co-ordinated by the Oxford AHSN patient safety team with the UK Sepsis Trust.

The complete version of the [Oxford AHSN Digital Health Roadmap](#) – initially published in December 2017 – is now available.

**Three new lay partners** have been appointed to work with the AHSN, with a particular focus on patient safety and informatics. **Two new associate lay partners** have also been appointed. Details are available on the [Oxford AHSN website](#).

The Oxford AHSN and partners have started a **2018 training programme for lay people and health professionals**. The [next event on 5 June](#) covers writing for lay audiences.

**Dr Bruno Holthof**  
**Chief Executive**

**May 2018**