

Trust Board Meeting in Public: Wednesday 11 May 2016

TB2016.39

Title	Chief Executive's Report
--------------	---------------------------------

Status	For Information
History	Regular report to Board

Board Lead(s)	Dr Bruno Holthof, Chief Executive			
Key purpose	Strategy	Assurance	Policy	Performance

Summary

1.	Update on Oxfordshire joint patient transfer plan
2.	Oxfordshire Sustainability and Transformation Plan update
3.	International Nursing and Midwifery Conference
4.	Quality Account and Priorities public engagement
5.	NIHR Oxford Biomedical Research Centre news
6.	Oxford Academic Health Science Network partnership
7.	OX5 Run congratulations

Chief Executive's Report

This report summarises matters of current interest.

1. Update on Oxfordshire joint patient transfer plan

Over the past four months, around 320 patients waiting for rehabilitation and social care packages have moved from acute beds or community hospital beds to intermediate care beds in one of 17 care homes across the county. This is more than we had anticipated and is good news for these patients who have received assessment and care in a more appropriate environment while their ongoing care plans are arranged. Of the 320 patients transferred, 104 have subsequently been discharged home with appropriate support, and 78 patients have moved to permanent placements in a nursing or care home.

The transfer plan has enabled us to release a total of 76 beds for a temporary period of time. Any recommendation to reduce the number of beds on a permanent basis will be discussed with the county's Health Overview and Scrutiny Committee before a final decision is made.

While we have been successful in transferring patients to intermediate care beds, we recognise that we have not reduced the numbers of patients who remain delayed in our hospitals by as much as we hoped. After a promising start last December when the number of patients delayed in OUH and Oxford Health NHS FT beds fell from 159 to 83, the figures have fluctuated from week to week, and as of 21 April, there were 87 patients delayed in OUH acute beds and 23 delayed in OHFT community hospital beds. The reasons for the delays range from waiting to move to bed-based care (community hospitals, permanent nursing and residential home placement), waiting to go home with a care package, or waiting for assessment.

To help us improve the discharge of patients waiting for reablement or domiciliary care in their own homes, we have identified that there is a need for the system to provide an additional 1,600 hours of home care each week. As a registered social care provider OUH is running a campaign to directly recruit 50 new home carers to the Supported Hospital Discharge Service which already employs 37 home care support workers providing interim support to people in their own homes for up to 14 days after their discharge from hospital. During this time the service can assess patients' ongoing needs and organise social care intervention if required. Last year the service helped more than 1,700 patients continue their recovery at home. The recruitment day is being held from 9am to 3pm at the Tingewick Hall, John Radcliffe Hospital, on Saturday, 14 May.

2. Oxfordshire Sustainability and Transformation Plan update

NHS organisations in Oxfordshire and Oxfordshire County Council established a system-wide Transformation Board last year. The Transformation Board has made good progress in developing the scope and vision for change needed across Oxfordshire to address current issues and future demand against a backdrop of achieving significant savings and financial constraint in future years. Damon Palmer has been appointed as Transformation Director. He started in post on 18 April and will be driving forward the work to redesign our local health and social care services on behalf of the Transformation Board.

Collectively we are working to develop new models of care that will deliver more services in settings closer to where people live, reducing the reliance on hospital-based care and promoting greater levels of prevention and self-care. For the OUH, the vision involves considering whether all the services we currently offer need to take place on our hospital sites.

In parallel with progressing our joint Transformation Programme, the Oxfordshire health and care system is developing a five year Sustainability and Transformation Plan. NHS England has set a requirement on all health and social care systems to develop STPs by the end of June 2016. The STP will be the single strategic plan for us and our partner organisations to unlock resources and drive transformation. At this point, we don't know how services will change and no decisions have been made. Senior leaders and clinicians from across health and social care are working to identify the existing gaps in health and wellbeing, care, quality, finance and efficiency across the following service areas:

- Urgent and emergency care
- Planned care
- Specialist care
- Maternity services
- Mental health services
- Learning disabilities

The footprint for our transformation plan is largely Oxfordshire, however we have formed an alliance with Buckinghamshire, and Berkshire West, led by Oxfordshire Clinical Commissioning Group's Chief Executive, to jointly develop transformation plans on a wider footprint where appropriate.

3. International Nursing and Midwifery Conference

Oxford University Hospitals is proud to be hosting its 2016 International Nursing and Midwifery Conference on 12 May at the John Radcliffe Hospital, organised by Chief Nurse, Catherine Stoddart and entitled "Pursuing Excellence".

The day promises to be an excellent one for the many nurses and midwives attending, with speakers from Oxford Brookes University presenting Embracing Diversity in NHS nursing, Health Education England, Director of Nursing discussing the future of nursing education and RAF Squadron Leader, Emergency Department speaking on the past, present and future of RAF nursing pursuing excellence in the face of adversity.

4. Quality Account and Priorities public engagement

The Medical Director, Chief Nurse and Deputy Medical Director co-chaired an OUH patient, public and staff engagement event on 19 April, to discuss the Annual Quality priorities. Ninety five people attended, including representation from OUH Governors, patients, members of the public and staff. The quality priorities from 2015/16 were reviewed and proposed quality priorities for 2016/17 shared.

For the 2015/16 quality priority review, the feedback was generally very positive with those present pleased at having the chance to review progress and provide the Trust with feedback.

For the proposed 2016/17 quality priorities, the comments were broadly supportive of the priorities proposed. There were no priorities which were highlighted as having being missed. The sentiment which came through most strongly was that the participants wished to hear a much stronger patient voice being represented both in the development of the priorities and in the review of the progress against them as the year unfolds. To this end, the Trust has committed to increasing the number of patient, public and staff engagement events from one per year to three.

5. NIHR Oxford Biomedical Research Centre news

The National Institute for Health Research informed the NIHR Oxford Biomedical Research Centre

Last month that its pre-qualifying questionnaire application was shortlisted for the new NIHR Biomedical Research Centres Competition 2016 to proceed to the full application stage, this has to be submitted by 6 June. I am confident that the BRC, with its strong partnership with OUH and the University of Oxford, has a strong bid to continue the excellent translational research it has been undertaking since 2007. The results of the competition will be announced in September.

Hundreds of people visited the BRC's annual open day at the Tingewick Hall, John Radcliffe Hospital on 21 April. The event showcased the work of the BRC and its partners, with interactive demonstrations, a panel-led debate about the opportunities and challenges presented by the sharing of large amounts of patient data and clinician-led talks about new ways to treat cancer and the future of meningitis vaccines. I am pleased to report that members of the public, patients and their families were highly interested to see how scientific research, supported by the BRC, has led to new diagnostic tests and treatments that are already impacting on NHS patient care across Oxfordshire, and beyond.

6. Oxford Academic Health Science Network partnership

The Oxford Academic Health Science Network is staging a series of seven 'partner showcase' events during May. The first was at the John Radcliffe on 9 May, with presentations from the AHSN Imaging and Maternity Clinical Network, led by OUH staff.

The OUH OARS project was one of the innovations featured in an Oxford AHSN poster showcase at the BioTrinity conference in London at the end of April, attended by over 500 life sciences companies and almost 1,000 delegates.

OUH staff were prominent at the Oxford AHSN annual patient safety conference on 21 April. A summary of patient safety priorities can be found here:

http://www.oxfordahsn.org/wp-content/uploads/2016/04/13337_Patient_safety_theme_Summary_of_current_activities_sample-2.pdf

OUH staff also feature strongly in a joint publication with Health Education England called Developing Leaders which highlights opportunities for staff development and training:

http://www.oxfordahsn.org/wp-content/uploads/2016/04/Developing_Leaders_through_Partnerships_Brochure.pdf

The Oxford AHSN has also recently published the following key documents:

- Annual Report 2015/16 http://www.oxfordahsn.org/wp-content/uploads/2016/03/160331_FINAL-Oxford-AHSN-Q4-Report.pdf
- (a summary Annual Review will also be available shortly)
- Business Plan 2016/17 http://www.oxfordahsn.org/wp-content/uploads/2016/04/160324_FINAL-FINAL-Oxford-AHSN-16-17-Business-Plan.pdf

OUH Deputy Chair Geoff Salt was recently welcomed at the Oxford AHSN offices on a fact-finding visit.

7. AECOM appointed for Headington site planning

The Trust has engaged AECOM as consultants to develop a strategic master plan for its three hospital sites located in Headington, Oxford. This programme of work will take approximately six months and is linked to similar infrastructure planning activities being undertaken by Oxfordshire County Council, University of Oxford and Oxford Brookes University, in order to consider any opportunities for partnership in future local infrastructure development.

8. OX5 Run congratulations

I would like to congratulate our hospital charity staff, ORH Charitable Funds, for their excellent organisation of this year's OX5 Run together with event sponsors Allen Associates. Over 1,000 runners took part in the event on Sunday 17, April at Blenheim Palace to raise funds for our Oxford Children's Hospital.

Many of our staff, including our Chief Nurse and I enjoyed taking part in the event, which was won by Children's Hospital physiotherapist, Sam Bird.

Once all donations are received, the charity hopes to have raised around £100,000 from this single event, which goes towards funding additional specialist equipment and extra facilities for the hospital, beyond the standard NHS provision. This is a great achievement and an inspiring day for all who took part to show how much they care about our Children's Hospital.

Dr Bruno Holthof
Chief Executive
May, 2016