

Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 27 May 2026** from **09:30 to 12:00** in Room 23, Unipart House, Garsington Road, Cowley.

Ms Sarah Hordern, Acting Trust Chair

Introductory Items

Agenda Ref	Time	Item	Presenter	Mins	Paper
1.	09:30	Welcome, Apologies and Declarations of Interest	Trust Chair	2	Verbal
2.	09:32	Minutes of the Meeting Held on 11 March 2026	Trust Chair	1	TB2026.38
3.	09:33	Action Log and Matters Arising	Trust Chair	2	TB2026.39
4.	09:35	Chair's Business	Trust Chair	5	Verbal
5.	09:40	Chief Executive's Report	Interim Chief Executive Officer	10	TB2026.40
6.	09:50	Board Assurance Framework and Corporate Risk Register	Interim Chief Executive Officer	10	TB2026.41

Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Mins	Paper
7.	10:00	Patient Perspective	Chief Nursing Officer	15	Verbal

8.	10:15	Perinatal Quality Oversight Report	Chief Nursing Officer / Director of Midwifery	10	TB2026.42
9.	10:25	Patient Experience and Engagement Plan	Chief Nursing Officer	10	TB2026.43
10.	10:35	Learning from Deaths Report Q3	Chief Medical Officer	5	TB2026.44

People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Mins	Paper
11.	10:40	NHS Staff Survey Post Embargo Nationally Benchmarked Report 2025	Chief People Officer	15	TB2026.45
N/A	10:55	BREAK	N/A	10	N/A
12.	11:05	Freedom to Speak Up Update	Chief People Officer / Freedom to Speak Up Lead Guardian	10	TB2026.46
13.	11:15	Guardian of Safe Working Q4 Report	Guardian of Safe Working	10	TB2026.47

Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Mins	Paper
14.	11:25	Integrated Performance Report M1	Chief Officers	10	TB2026.48
15.	11:35	Finance Report M1	Chief Finance Officer	10	TB2026.49

Regular Reporting

Agenda Ref	Time	Item	Presenter	Mins	Paper
16.	11:45	Regular Reporting Items	N/A	10	N/A
16a.	N/A	<ul style="list-style-type: none"> Trust Management Executive Report 	Interim Chief Executive Officer	N/A	TB2026.50
16b.	N/A	<ul style="list-style-type: none"> Audit Committee Report 	Committee Chair	N/A	TB2026.51
16c.	N/A	<ul style="list-style-type: none"> Integrated Assurance Committee Report including Terms of Reference 	Trust Chair	N/A	TB2026.52
16d.	N/A	<ul style="list-style-type: none"> Consultant Appointments and Sealing of Documents 	Interim Chief Executive Officer	N/A	TB2026.53
16e.	N/A	<ul style="list-style-type: none"> Trust Board Fit and Proper Persons Assurance and Register of Interests 2025/26 	Chief People Officer / Interim Chief Executive Officer	N/A	TB2026.54
17.	11:55	Any Other Business	Board Members	5	Verbal
18.	12:00	Date of Next Meeting 29 July 2026	Trust Chair	0	Verbal