

## Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 21 January 2026** from **09:30 to 12:00** at Unipart House, Garsington Road, Cowley, Oxford OX4 2PG.

**Prof Sir Jonathan Montgomery, Trust Chair**

### Introductory Items

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
1.	09:30	Welcome, Apologies and Declarations of Interest	Trust Chair	Information	3	Verbal
2.	09:33	Minutes of the Meeting Held on 12 November 2025	Trust Chair	Decision	2	TB2026.01
3.	09:35	Action Log and Matters Arising	Trust Chair	Decision	5	TB2026.02
4.	09:40	Chair's Business	Trust Chair	Information	5	Verbal
5.	09:45	Chief Executive's Report	Interim Chief Executive Officer	Information	10	TB2026.03

### Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
6.	09:55	Patient Perspective	Chief Nursing Officer	Information	15	Verbal

7.	10:10	Maternity Items <ul style="list-style-type: none"> <li>• Maternity and Perinatal Incentive Scheme Year 7</li> <li>• Perinatal Quality Oversight Model Report</li> <li>• Maternity Safe Staffing Biannual Report</li> </ul>	Chief Nursing Officer / Director of Midwifery	Information / Decision	20	Presentation  TB2026.04  TB2026.05
8.	10:30	Mental Health Act in OUH FT Annual Report	Chief Medical Officer	Discussion	10	TB2026.06
9.	10:40	Learning from Deaths Q2 Report	Chief Medical Officer	Information	5	TB2026.07
N/A	10:45	BREAK	N/A		10	N/A

## People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
10.	10:55	Nursing and Midwifery Job Profile Review	Chief People Officer / Chief Nursing Officer	Information	5	TB2026.08

## Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
11.	11:00	2026/27 Annual Plan	Chief Operating Officer	Discussion	10	Verbal
12.	11:10	Integrated Performance Report M8	Chief Officers	Discussion	15	TB2026.09
13.	11:25	Finance Report M8	Chief Finance Officer	Discussion	10	TB2026.10

14.	11:35	Emergency Preparedness Resilience & Response Core Standards Report	Chief Operating Officer	Information	5	TB2026.11
-----	-------	--	-------------------------	-------------	---	-----------

## Partnerships

Strategic Objective: To work in partnership at Place and System level for the benefit of our patients and populations with effective collaboration to reduce health inequalities and fulfil our role as an anchor institution.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
15.	11:50	NHS Partnerships Update	Interim Chief Executive Officer	Information	5	TB2026.12
16.	11:55	Urgent and Emergency Care Oxfordshire System Dashboard	Chief Operating Officer	Discussion	5	TB2026.13

## Regular Reporting

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
17.	12:00	Regular Reporting Items	N/A		3	N/A
	N/A	• Trust Management Executive Report	Interim Chief Executive Officer	Decision	N/A	TB2026.14
	N/A	• Integrated Assurance Committee Report	Trust Chair	Information	N/A	TB2026.15
	N/A	• Consultant Appointments and Sealing of Documents	Interim Chief Executive Officer	Information	N/A	TB2026.16
18.	12:03	Any Other Business	Board Members	Discussion	2	Verbal
19.	12:05	Date of Next Meeting Wednesday 11 March 2026	Trust Chair	Information	0	Verbal