

Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 30 September 2026** from **10:00 to 12:30** at Unipart House, Garsington Road, Cowley.

Sir Andrew Morris, Trust Chair

Introductory Items

Agenda Ref	Time	Item	Presenter	Mins	Paper
1.	10:00	Welcome, Apologies and Declarations of Interest	Trust Chair	3	Verbal
2.	10:03	Minutes of the Meeting Held on 29 July 2026	Trust Chair	2	TB2026.70
3.	10:05	Action Log and Matters Arising	Trust Chair	5	TB2026.71
4.	10:10	Chair's Business	Trust Chair	5	Verbal
5.	10:15	Chief Executive's Report	Interim Chief Executive Officer	10	TB2026.72
6.	10:25	Proposed Board Objectives, October 2026 – March 2027	Interim Chief Executive Officer	5	TB2026.73
7.	10:30	Staff Perspective	Chief People Officer	10	Presentation

Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Mins	Paper
8	10:40	Maternity and Neonatal Reporting			

		- Perinatal Quality Oversight Report - National Maternity and Neonatal Investigation Submission – 10 Point Plan - Maternity Incentive Scheme (MIS) Year 8 Safety Action C and Perinatal Mortality Quarter 1 2026/27 Report	Chief Nursing Officer / Chief Medical Officer	15	TB2026.74 TB2026.75 TB2026.76
9.	10:55	Learning from Deaths Annual Report	Chief Medical Officer	10	TB2026.77
10.	11:05	Infection Prevention and Control Annual Report	Director of Infection Prevention and Control	10	TB2026.78
N/A	11:15	BREAK	N/A	10	N/A

People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Mins	Paper
11.	11:25	Responsible Officer's Revalidation Annual Report	Chief Medical Officer	5	TB2026.79

Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Mins	Paper
12.	11:30	NHS Oversight Framework 2026-27	Chief Operating Officer	15	TB2026.80
13.	11:45	Integrated Performance Report M5	Chief Officers	10	TB2026.81

14.	11:55	Finance Report M5	Chief Finance Officer / Finance Committee Chair	10	TB2026.82
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Partnerships

Strategic Objective: To work in partnership at Place and System level for the benefit of our patients and populations with effective collaboration to reduce health inequalities and fulfil our role as an anchor institution.

Agenda Ref	Time	Item	Presenter	Mins	Paper
15.	12:05	Winter Preparedness Plan 2026/27	Chief Operating Officer	10	TB2026.83

Regular Reporting

Agenda Ref	Time	Item	Presenter	Mins	Paper
16.	12:15	Regular Reporting Items	N/A	10	N/A
16a.	N/A	Finance Committee Report	Committee Chair	N/A	TB2026.84
16b.	N/A	Integrated Assurance Committee Report	Trust Chair	N/A	TB2026.85
16c.	N/A	Trust Management Executive Report	Interim Chief Executive Officer	N/A	TB2026.86
16d.	N/A	Consultant Appointments and Sealing of Documents	Interim Chief Executive Officer	N/A	TB2026.87
17.	12:25	Any Other Business	Board Members	5	Verbal
18.	12:30	Date of Next Meeting: 25 November 2026	Trust Chair	0	Verbal