Oxford University Hospitals
NHS Foundation Trust

Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 12 November 2025** from **09:30 to 12:00** at Unipart House, Garsington Road, Cowley, Oxford OX4 2PG.

Prof Sir Jonathan Montgomery, Trust Chair

Introductory Items

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
1.	09:30	Welcome, Apologies and Declarations of Interest	Trust Chair	Information	3	Verbal
2.	09:33	Minutes of the Meeting Held on 10 September 2025	Trust Chair	Decision	2	TB2025.89
3.	09:35	Chair's Business	Trust Chair	Information	10	Verbal
4.	09:45	Chief Executive's Report	Interim Chief Executive Officer	Information	10	TB2025.90
5.	09:55	Maternity Update on External Visits	Chief Nursing Officer	Information	10	Verbal

Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
6.	10:05	Patient Perspective	Chief Nursing Officer	Information	15	Verbal
7.	10:20	Perinatal Quality Surveillance Summary	Chief Nursing Officer	Information	5	TB2025.91

8.	10:25	National Inpatient Survey Results	Chief Nursing Officer	Information	5	TB2025.92
9.	10:30	Safeguarding Annual Report	Chief Nursing Officer	Discussion	5	TB2025.93
10.	10:35	End of Life Team Annual Report	Consultant in Palliative Medicine and Renal Supportive Care / End of Life Lead	Discussion	10	TB2025.94
11.	10:45	Learning from Deaths Q1 Report	Chief Medical Officer	Information	5	TB2025.95
N/A	10:50	BREAK	N/A		10	N/A

People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
12.	11:00	Freedom to Speak Up Annual Report	Lead Freedom to Speak up Guardian	Discussion	10	TB2025.96
13.	11:10	Guardian of Safe Working Q2 Report	Chief Medical Officer	Information	5	TB2025.97

Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
14.	11:15	Overview of ICB Commissioning Intentions	Chief Finance Officer	Information	10	TB2025.98
15.	11:25	Integrated Performance Report M6	Chief Officers	Discussion	15	TB2025.99

16.	11:40	Finance Report M6	Chief Finance Officer	Discussion	10	TB2025.100
17.	11:50	Board Assurance Framework and Corporate Risk Register	Interim Chief Executive Officer	Discussion	5	TB2025.101

Partnerships

Strategic Objective: To work in partnership at Place and System level for the benefit of our patients and populations with effective collaboration to reduce health inequalities and fulfil our role as an anchor institution.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
18.	11:55	Green Plan 2025-2028	Chief Estates and Facilities Officer	Decision	7	TB2025.102
19.	12:02	Urgent and Emergency Care Oxfordshire System Dashboard	Chief Operating Officer	Information	3	TB2025.103

Regular Reporting

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
20.	12:05	Regular Reporting Items	N/A		7	N/A
	N/A	• Trust Management Executive Report, including Annual Report	Interim Chief Executive Officer	Decision	N/A	TB2025.104
	N/A	• Audit Committee Report	Committee Chair	Decision	N/A	TB2025.105
	N/A	• Integrated Assurance Committee Report	Trust Chair	Information	N/A	TB2025.106
	N/A	• Consultant Appointments and Sealing of Documents	Interim Chief Executive Officer	Information	N/A	TB2025.107

21.	12:12	Any Other Business	Board Members	Discussion	3	Verbal
22.	12:15	Date of Next Meeting Wednesday 21 January 2026	Trust Chair	Information	0	Verbal