Oxford University Hospitals
NHS Foundation Trust

Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 25 November 2026** from **9:30 to 12:15** at Unipart House, Garsington Road, Cowley.

Sir Andrew Morris, Trust Chair

Introductory Items

Agenda Ref	Time	Item	Presenter	Mins	Paper
1.	09:30	Welcome, Apologies and Declarations of Interest	Trust Chair	3	Verbal
2.	09:33	Minutes of the Meeting Held on 30 September 2026	Trust Chair	2	TB2026.88
3.	09:35	Action Log and Matters Arising	Trust Chair	3	TB2026.89
4.	09:38	Chair's Business	Trust Chair	2	Verbal
5.	09:40	Chief Executive's Report	Chief Executive Officer	5	TB2026.90
6.	09:45	Patient Perspective	Chief Nursing Officer	15	Verbal
7.	10:00	Committee Reports	N/A	15	N/A
7a.	N/A	• Finance Committee Report	Committee Chair	N/A	TB2026.91
7b.	N/A	• Quality and Performance Committee Report	Committee Chair	N/A	TB2026.92
7c.	N/A	• Audit Committee Report	Committee Chair	N/A	TB2026.93
7d.	N/A	• People Committee Report	Committee Chair	N/A	TB2026.94
8.	10:15	Board Committee Structure: Implementation Update and Terms of Reference	Trust Chair	10	TB2026.95

Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Mins	Paper
9.	10:25	Maternity and Neonatal Reporting	N/A	15	N/A
9a.	N/A	• Perinatal Quality Oversight Report	Chief Nursing Officer / Chief Medical Officer	N/A	TB2026.96
9b.	N/A	• National Maternity and Neonatal Investigation Submission	Chief Nursing Officer / Chief Medical Officer	N/A	TB2026.97
9c.	N/A	• Birthrate Plus Workforce Requirements	Chief Nursing Officer / Chief Medical Officer	N/A	TB2026.98
10.	10:40	Biannual Safe Staffing Review (February to July 2026)	Chief Nursing Officer	10	TB2026.99
11.	10:50	Thirlwall Inquiry Trust Response	Chief Nursing Officer / Chief Medical Officer	10	TB2026.100
12.	11:00	Action Plan: Nottingham maternity review findings on post-death care and key actions required following the Fuller Inquiry	Chief Medical Officer	5	TB2026.101
13.	11:05	Learning from Deaths Report Q1	Chief Medical Officer	5	TB2026.102
N/A	**11:10**	**BREAK**	**N/A**	**10**	**N/A**

People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Mins	Paper
14.	11:20	Freedom to Speak Up Annual Report	Lead Guardian, Freedom to Speak Up	10	TB2026.103
15.	11:30	Board Visibility/Gemba Walks	Chief Executive Officer	5	TB2026.104

Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Mins	Paper
16.	11:35	Integrated Performance Report M7	Chief Officers	10	TB2026.105
17.	11:45	Finance Report M7	Chief Finance Officer / Finance Committee Chair	5	TB2026.106
18.	11:50	Health and Safety Annual Report	Chief Nursing Officer / Chief Estates and Facilities Officer	5	TB2026.107
19.	11:55	Fire Safety Annual Report	Chief Nursing Officer	5	TB2026.108
20.	12:00	Green Plan Update	Chief Estates and Facilities Officer	5	TB2026.109

Partnerships

Strategic Objective: To work in partnership at Place and System level for the benefit of our patients and populations with effective collaboration to reduce health inequalities and fulfil our role as an anchor institution.

Agenda Ref	Time	Item	Presenter	Mins	Paper
21.	12:05	Urgent and Emergency Care Oxfordshire System Dashboard	Chief Operating Officer	5	TB2026.110

Regular Reporting

Agenda Ref	Time	Item	Presenter	Mins	Paper
22.	12:10	Regular Reporting Items	N/A	3	N/A
22a.	N/A	• Trust Management Executive Report	Chief Executive Officer	N/A	TB2026.111
22b.	N/A	• Consultant Appointments and Sealing of Documents	Chief Executive Officer	N/A	TB2026.112
23.	12:13	Any Other Business	Board Members	2	Verbal
24.	12:15	Date of Next Meeting: 20 January 2027	Trust Chair	0	Verbal