

## Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 11 March 2026** from **09:30 to 12:00** in Seminar Rooms 2A/2B, George Pickering Education Centre, John Radcliffe Hospital.

**Prof Sir Jonathan Montgomery, Trust Chair**

### Introductory Items

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
1.	09:30	Welcome, Apologies and Declarations of Interest	Trust Chair	Information	3	Verbal
2.	09:33	Minutes of the Meeting Held on 21 January 2026	Trust Chair	Decision	2	TB2026.17
3.	09:35	Action Log and Matters Arising	Trust Chair	Decision	5	TB2026.18
4.	09:40	Chair's Business	Trust Chair	Information	5	Verbal
5.	09:45	Chief Executive's Report	Interim Chief Executive Officer	Information	10	TB2026.19

### Approvals

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
6.	09:55	Update on Implementation of Revised Standing Financial instructions and Scheme of Delegated Authorities	Chief Finance Officer	Decision	5	TB2026.20
7.	10:00	Counter Fraud, Bribery and Corruption Policy Review	Chief Finance Officer	Decision	5	TB2026.21
8.	10:05	Developing and Managing Policies & Procedural Documents Policy – Phase 1 Review	Interim Chief Executive Officer	Decision	5	TB2026.22

## Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
9.	10:10	Patient Perspective	Chief Nursing Officer	Information	15	Verbal
10.	10:25	Maternity Items <ul style="list-style-type: none"> <li>• Perinatal Quality Oversight Report</li> <li>• Perinatal Mortality Q3 Report 2025-26</li> <li>• Thematic Review of Maternity Complaints 2020-2025</li> </ul>	Chief Nursing Officer / Director of Midwifery	Discussion	10	TB2026.23 TB2026.24 TB2026.25
11.	10:35	Quality Priorities for 2026/27	Chief Medical Officer	Discussion	5	TB2026.26
12.	10:40	PSIRF Annual Report	Chief Medical Officer	Information	5	TB2026.27
N/A	10:45	BREAK	N/A		10	N/A

## People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
13.	10:55	Medical Education Annual Report	Director of Medical Education	Discussion	5	TB2026.28
14.	11:00	Establishment Control Policy	Chief People Officer	Information	5	TB2026.29

15.	11:05	Biannual Nursing Establishment Reviews	Chief Nursing Officer	Information	5	TB2026.30
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## Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
16.	11:10	2026/27 Annual Plan Update	Chief Operating Officer	Discussion	10	Verbal
17.	11:20	Integrated Performance Report M10	Chief Officers	Discussion	10	TB2026.31
18.	11:30	Finance Report M10	Chief Finance Officer	Discussion	10	TB2026.32

## Partnerships

Strategic Objective: To work in partnership at Place and System level for the benefit of our patients and populations with effective collaboration to reduce health inequalities and fulfil our role as an anchor institution.

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
19.	11:40	Urgent and Emergency Care Oxfordshire System Dashboard	Chief Operating Officer	Discussion	5	TB2026.33

## Regular Reporting

Agenda Ref	Time	Item	Presenter	Purpose	Mins	Paper
20.	11:45	Regular Reporting Items	N/A		10	N/A
	N/A	• Trust Management Executive Report	Interim Chief Executive Officer	Information	N/A	TB2026.34
	N/A	• Audit Committee Report	Committee Member	Information	N/A	TB2026.35

	N/A	<ul style="list-style-type: none"> <li>Integrated Assurance Committee Report</li> </ul>	Trust Chair	Information	N/A	TB2026.36
	N/A	<ul style="list-style-type: none"> <li>Consultant Appointments and Sealing of Documents</li> </ul>	Interim Chief Executive Officer	Information	N/A	TB2026.37
21.	11:55	Any Other Business	Board Members	Discussion	5	Verbal
22.	12:00	Date of Next Meeting Wednesday 27 May 2026	Trust Chair	Information	0	Verbal