Oxford University Hospitals
NHS Foundation Trust

Trust Board in Public Agenda

There will be a meeting of the Trust Board in Public on **Wednesday 29 July 2026** from **09:30 to 12:15** at Unipart House, Garsington Road, Cowley.

Ms Sarah Hordern, Acting Trust Chair

Introductory Items

Agenda Ref	Time	Item	Presenter	Mins	Paper
1.	09:30	Welcome, Apologies and Declarations of Interest	Trust Chair	3	Verbal
2.	09:33	Minutes of the Meeting Held on 27 May 2026	Trust Chair	2	TB2026.55
3.	09:35	Action Log and Matters Arising	Trust Chair	5	TB2026.56
4.	09:40	Chair's Business	Trust Chair	5	Verbal
5.	09:45	Chief Executive's Report	Interim Chief Executive Officer	15	TB2026.57

Patients

Strategic Objective: To create a culture of continuous improvement in all we do and of excellence in research, training and education.

Strategic Objective: To make effective use of our digital capability to enhance patient care and staff efficiency, and productivity.

Strategic Objective: To have an estate that meets the highest levels of regulatory compliance and enhances our offer for patient care and staff wellbeing by adopting novel ideas and methods that embrace the sustainability goals.

Agenda Ref	Time	Item	Presenter	Mins	Paper
6.	10:00	Patient Perspective	Chief Nursing Officer	15	Presentation
7.	10:15	Director of Public Health's Annual Report 2025/26	Director of Public Health	15	Presentation

8.	10:30	National Maternity and Neonatal Investigation: Progress Against National and Local Recommendations	Chief Nursing Officer / Chief Medical Officer	10	TB2026.58
9.	10:40	Perinatal Quality Oversight Report	Chief Nursing Officer / Chief Medical Officer	10	TB2026.59
10.	10:50	Perinatal Integrated Workforce Report Quarter 3 and 4	Chief Nursing Officer / Chief Medical Officer	5	TB2026.60
11.	10:55	Board Assurance Statement - Nottingham maternity review findings on post-death care and key actions required following the Fuller Inquiry	Chief Medical Officer	5	TB2026.61
12.	11:00	Learning from Deaths Report Q4	Chief Medical Officer	5	TB2026.62
N/A	11:05	BREAK	N/A	10	N/A

People

Strategic Objective: To make OUH a great place to work; one that promotes equality, diversity and inclusion, encourages talent and development, and enables freedom to speak up without fear of futility or detriment.

Agenda Ref	Time	Item	Presenter	Mins	Paper
13.	11:15	People Plan Update	Chief People Officer	15	TB2026.63

Performance

Strategic Objective: To consistently achieve all operational performance standards and financial sustainability.

Agenda Ref	Time	Item	Presenter	Mins	Paper
14.	11:30	New Committee Structure Proposals	Interim Chief Executive Officer	7	TB2026.64
15.	11:37	Integrated Performance Report M3	Chief Officers	10	TB2026.65

16.	11:47	Finance Report M3	Chief Finance Officer	10	TB2026.66

Partnerships

Strategic Objective: To work in partnership at Place and System level for the benefit of our patients and populations with effective collaboration to reduce health inequalities and fulfil our role as an anchor institution.

Agenda Ref	Time	Item	Presenter	Mins	Paper
17.	11:57	Research and Development Governance and Performance Report 2025-26	Chief Medical Officer	10	TB2026.67

Regular Reporting

Agenda Ref	Time	Item	Presenter	Mins	Paper
18.	12:07	Regular Reporting Items	N/A	6	N/A
18a.	N/A	• Integrated Assurance Committee Report	Trust Chair	N/A	TB2026.68
18b.	N/A	• Trust Management Executive Report	Interim Chief Executive Officer	N/A	TB2026.69
18c.	N/A	• Consultant Appointments and Sealing of Documents	Interim Chief Executive Officer	N/A	TB2026.70
19.	12:13	Any Other Business	Board Members	2	Verbal
20.	12:15	Date of Next Meeting 30 September 2026	Trust Chair	0	Verbal