

# **Finance, Procurement and Contracting**

# **Financial Performance Report:**

# Month 6

Jason Dorsett: Chief Finance Officer

# **Financial Performance Report**



Integrated themes and issues from Month 6 (September 2023)

## Finance

**Income and Expenditure (I&E)** performance in September was a £2.9m deficit. This is worse than plan, but has improved each month since May. The average underlying deficit after six months is  $\pounds$ 5.7m per month again improving each month. The year-to-date deficit is  $\pounds$ 27.3m. Cash is £20.9m.

**Commissioning income including passthrough income** was £2.4m better than plan in September. Income is above plan due to pay awards and growth in services.

Passthrough drugs and devices were £2.9m better than plan and other commissioning income was £0.5m worse than plan, due to Edwards Life Science devices rebates (Edwards Life Science give a credit on transcatheter aortic valve implantation (TAVI) devices expenditure and the income is reduced to match).

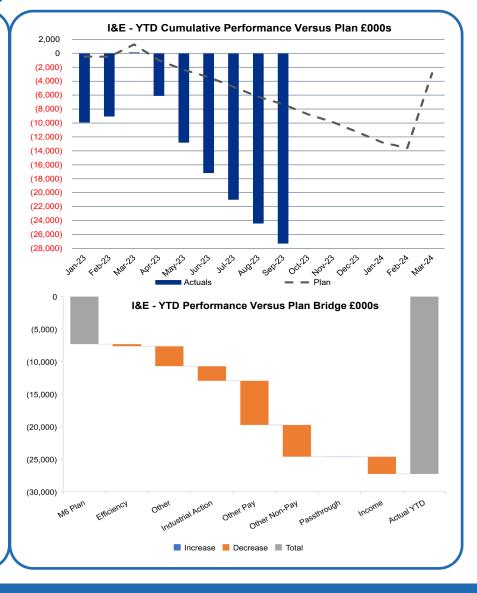
**Non-NHS income (PP, Overseas, RTA and other)** was  $\pounds 0.4m$  better than plan in September.

Pay Expenditure **Pay costs** were £2.1m worse than plan in-month (£2.2m excluding R&D) due to the medical pay award (£1.3m), industrial action (£0.2m), costs relating to recovery and COVID-19 (£0.6m) and a shortfall against the efficiency target (£0.3m in-month).

Substantive WTEs increased by 167 in September mainly due to the arrival of a further cohort of internationally. educated nurses.



**Non-pay costs** were £3.1m worse than plan in September (£3.9m excluding R&D). This is due to a £1.3m shortfall against the efficiency target and passthrough expenditure being £2.9m worse than plan (offset by income). These were partly offset by the release of a  $\pm 0.2m$  accrual for 3rd party rent.



# **Financial Performance Report**



# Integrated themes and issues from Month 6 (September 2023)

## Finance

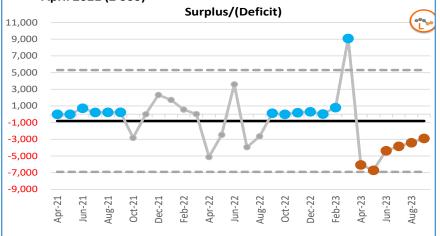
Rate

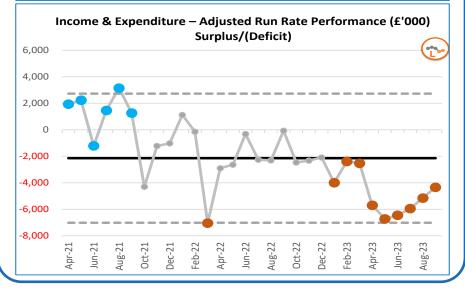
The underlying deficit was £4.3m in September, this is an improvement of £0.8m from August. The average djusted Run underlying deficit after six months is £5.7m per month. This indicator is improving each month primarily as the delivery of efficiencies improves Cash was £20.9m at the end of September, £22.3m lower than the previous month, largely due to the half yearly PDC Dividend payment £10m and 5 supplier payments inmonth. This is the lowest level cash has been in this financial year and the previous two financial years. **Productivity** KPIs continue to track below planned levels with theatre activity levels, sickness and face to face appointment levels all contributing to an estimated £2.1m negative productivity impact in the financial position for September which is one of the underlying causes of the pay overspend. Theatre activity levels are the primary driver of this, with an estimated £2.8m impact in September. Strikes are continuing to have a significant impact on productivity in this financial year.

> Efficiency savings. YTD efficiency delivery is £0.3m behind plan (including non-cash releasing efficiencies). £28.8m of efficiencies have been delivered YTD, which represents 99% of the YTD plan and 37% of the plan for the financial year.

Gross Capital expenditure was £3.9m for September, £3.2m less than plan, principally due to ICS CDEL spend (£2.1m) and spend on PFI Life-cycling (£1.2m) being behind plan. YTD gross capital expenditure is £19.6m, £7.0m behind plan.

Income & Expenditure – Monthly Reported Performance from April 2021 (£'000)





Productivity Efficiency

Capital

## **Income Overview**

# Oxford University Hospitals

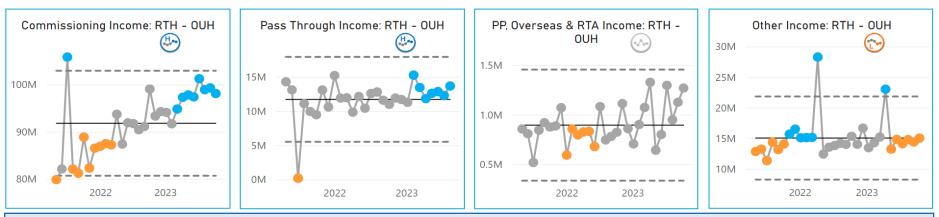
#### Source: Finance Ledger

\*Income in the charts below were adjusted to remove the FY22 and FY23 (month 12) year-end pension and annual leave accruals. FY23 was also adjusted to remove the non-consolidated AFC pay bonus funding accrual and to smooth the FY24 AFC and medical pay awards over the YTD.



#### September 2023 (Month 6) - Total in-month Income of £130.1m

- Total income was £0.3m higher in September compared to August.
- Commissioning income was £1.6m lower in September. This was due to the August position including a £3.0m accrual for five months of funding for the Consultants and Medics pay award, with September returning to the planned level of income. Passthrough income was £2.0m higher this month.
- No additional income has been assumed in relation to API/ERF up to September. Activity was 104% in April, 110% in May, 100% in June, 101% in July, 99% in August and 96% in September of 2019/20 levels. The activity for the year-to-date is 103%.
- Other income was £1.8m higher in September compared to August mainly due to receiving £1.3m additional Education income for the Medical pay award and R&D income being £0.6m higher in September.
- Private patient, Overseas and RTA income was £0.2m higher in September compared to August at £1.3m. The increase was in Private Patient income.



#### **SPC Trend Analysis**

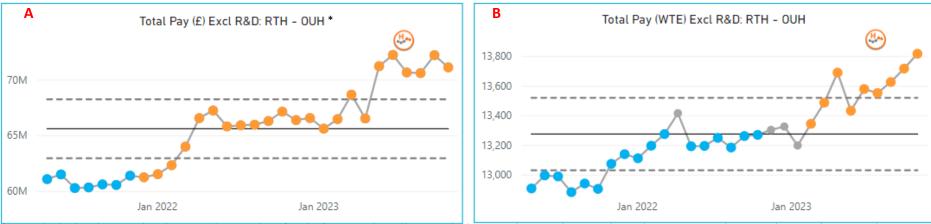
Total Income has consistently increased over the last financial year, driven by commissioning income (also seen in the '<u>Commissioning Income</u>' chart above). This a result of the pay award funding as well as the recognition of additional non-recurrent commissioner funding in the second half of 2022/23.

- Total Income in March 2022 and March 2023 were all significantly high as a result of year-end adjustments and R&D income.
- <u>Other Income</u> during 2021/22 was lower than in 2020/21 as a result of top-up funding switching from being Other Income to Commissioning Income in 2021/22.

## Pay: Run Rate Overview

### HS **Oxford University Hospitals NHS Foundation Trust**

Source: Finance Ledger, excluding R&D costs, including COVID and recovery costs.



\*Pay spend in the chart above was adjusted to remove the FY22 and FY23 (month 12) pension and annual leave accruals. The pay awards in September 2021 and September 2022 were spread across month 1 to month 6, respectively, on a straight-line basis. The additional FY23 non-consolidated AFC pay bonus accrual has been removed. The FY24 AFC and medical pay awards have been smoothed over the YTD. The annual leave accrual releases throughout the year were removed. FY22 pay spend was not adjusted for inflation.

Sept	•	Total pay was £2.0m lower in September compared to August. Excluding R&D, pay costs were £2.1m lower in September.
2023 (Month 6) £75.8m (£72.2m excl. R&D)	•	Substantive staffing costs were £1.5m lower in September compared to August. The August position included a £3.0m accrual for five months cost of the medical pay award (to match the increase in funding), however the actual costs in September include a further £1.2m increase relating to the six months of medical pay award, offsetting the £3.0m reduction from the accrual fallout. There was a net decrease in industrial action costs from £0.5m last month to £0.2m in September. The run rate on substantive pay expenditure continues to be higher (after discounting the pay award and employers' NI increase), this is seen across all staff groups, but is primarily driven by consultant and junior doctor expenditure and nurses and midwives expenditure.
13,816 WTE	•	Temporary staff in-month expenditure was £0.6m lower in September compared to August. Bank staff expenditure decreased by £0.6m from August while agency staff costs remained at the same level (the use of Nursing, Health Care Assistant and Scientific staff were lower across clinical divisions in September). Temporary staff spend in September is £0.1m below last year's monthly average of £7.0m per month, both agency and bank expenditure continue to be a 'special cause variation', even though the sickness trend has been improving for more than seven months. The level of agency and bank spend continues to be significantly higher than in 2021/22 and as high as 2022/23.
	•	WTE increased in month by 101 to 13,816 (excluding R&D) and are a special cause variation again this month. Substantive staff increased by 167 WTE, bank staff decreased by 66 WTE and agency staff remained at the same level.
Trend Analysis	•	Pay spend and WTEs continue to be on an upward trend (both are a special cause variation again), this trend is seen in Chart A and B above. Overall, the trend is in-part driven by the annual pay awards, alongside other increases in pay relating to approved business cases, overall pay increase for Junior Doctors and use of temporary staffing to backfill high sickness rate. Trend by staff group and type are shown in the additional detail provided in the Diligent Reading Room.

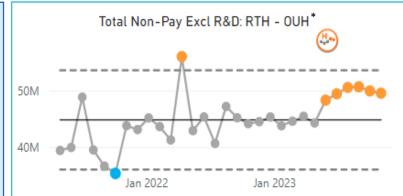
## Non-Pay Run Rate Overview

Source: Finance Ledger, excluding R&D costs, including COVID and recovery costs.

\* FY23 non-pay spend in the charts below has been adjusted to remove the ROE staff non-consolidated AFC pay bonus accrual.

September 2023 (Month 6) - Total Non-Pay £50.6m (£49.5m excl. R&D)

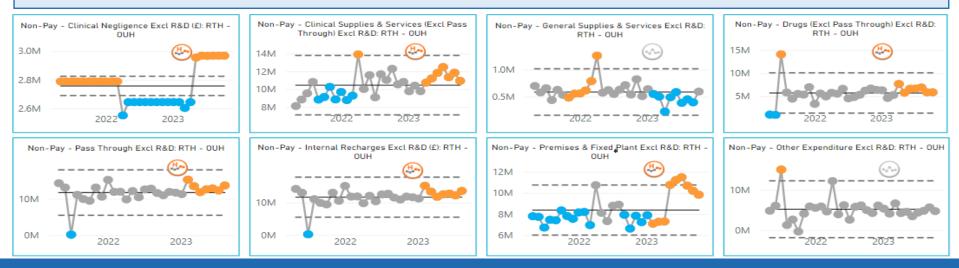
- Total non-pay was £2.0m higher in September than August. Excluding R&D, nonpay costs were £1.5m higher in September compared to August. Non-pay costs continue to be near the upper control limit and have triggered an adverse special cause variation indicating a worsening trend.
- This increase was driven by passthrough expenditure being £2.0m higher than August (with a corresponding increase in income). A £0.8m decrease in clinical supplies costs was offset by premises costs (£0.5m), general supplies costs (£0.2m) and other expenditure costs (£0.1m) all being higher than last month. Premises costs were higher due to the fallout of one-off benefits in the position last month.



#### **SPC Trend Analysis**

Non-pay spend during the financial year 2021/22 had been significantly lower compared to 2022/23 and the spend this financial year. March 2022 non-pay spend includes year end technical adjustments for PPE (Clinical Supplies & Services), estates related accruals (Premises & Fixed Plant) and staff bonus and travel incentive scheme which were announced on 31<sup>st</sup> March 2022. Non-pay expenditure has been near the upper control limit in this financial year, reflecting persistently high inflation, and has triggered an adverse special cause variation.

- Clinical negligence costs are an adverse special cause variation, driven by a £3.9m cost pressure this financial year (net of maternity incentive rebate).
- <u>Clinical supplies and services costs</u> are an adverse special cause variation, driven by high inflation over the last year.
- Premises and fixed plant costs are an adverse special cause variation, driven by the high inflation increases applied to the PFI contracts and energy costs.



Oxford University Hospitals

**NHS Foundation Trust** 



Indicator	Currency	Target	£/unit	A	ctual Vs Targe	t - Indicative fi	nancial Impact	(£)
				Q1 FY24	Jul-23	Aug-23	Sep-23	FY24 YTD
Elective ALOS	Days	<b>4</b> (FY23 Avg)	1 day = £0.6m/month	£0.4m	£0m	£0m	£0.3m	£0.7m
Non-elective ALOS	Days	<b>4</b> (FY23 Avg)	1 day = £3.3m/month	(£1.6m)	(£0.3m)	(£0.3m)	£0.7m	(£1.6m)
Theatre session units (Planned)	Sessions	<b>1,782</b> (Dec-22 to May- 22 Monthly Avg)	£12.1k income per session	(£5.9m)	(£4.1m)	(£2.8m)	(£2.8m)	(£15.7m)
Face to Face Appts	Appt	<b>81,363</b> (FY23 Monthly Avg)	1 Appt = £100	(£0.7m)	(£0.4m)	(£0.4m)	(£0.3m)	(£1.7m)
Staff sickness rate	% of staff	<b>3.1%</b> (Trust target)	1% = £0.8m/month	(£2.5m)	(£0.7m)	(£0.6m)	(£0.6m)	(£4.5m)
Staff turnover rate	% of staff	<b>12%</b> (Trust target)	1% = £440k/month	£1.1m	£0.5m	£0.6m	£0.6m	£2.7m
Total adverse in	npact	•		(£9.4m)	(£5.1m)	(£3.6m)	(£2.1m)	(£20.1m)

Impact of key indicators

- The productivity key indicators are a work in progress representing the drivers to performance via the financial impact of movements in KPIs versus the Trust's planning assumptions. The approach seeks to join up the operational data with the financial run rate. The development and use of this data is a key focus of the Productivity Committee (a new sub-committee of TME).
- Year-to-date the Trust's run rate deficit is driven by the estimated negative impact of reductions in productivity.
- This is most clearly seen in the estimated negative impact of movements in non-elective average length of stay (ALOS) which causes the use of temporary staffing to open additional beds and in sickness and turnover rates which causes the use of temporary staffing to fill staffing gaps.



										Recu	rrent	Non-Re	current
Division	Plan 2023/24 (£m)	Plan YTD (£m)	ldentified 2023/24 (£m)	Percentage Identified 2023/24	Forecast 2023/24 (£m)	Percentage Forecast 2023/24	Delivered YTD (£m)	Variance to Plan YTD (£m)	Percentage Delivered YTD	Cash Releasing £m	Non-Cash Releasing £m	Cash Releasing £m	Non-Cash Releasing £m
CSS	8.0	4.0	6.7	83%	5.2	65%	2.2	-1.8	55%	1.1	0.9	0.2	
MRC	8.4	4.2	6.8	80%	7.8	93%	3.8	-0.4	91%	1.4	2.4		
NOTSSCaN	11.3	5.7	8.7	77%	5.3	47%	1.6	-4.0	29%	1.0	0.4	0.2	
SuWOn	10.0	5.0	10.3	103%	8.2	82%	2.8	-2.1	57%	1.6	1.1	0.1	
Corporate	3.8	1.9	3.9	103%	3.9	103%	2.9	1.0	153%	1.5		1.4	
Operational Services	0.5	0.2	0.2	39%	0.2	39%	0.2	-0.1	78%	0.2			
Education	0.6	0.3		0%		0%		-0.3	0%				
Estates	1.5	0.8	4.2	278%	4.2	278%	2.2	1.5	293%			2.2	
Central - recurrent	7.1	3.5	6.8	95%	6.8	95%	3.0	-0.6	84%	2.5	0.5		
Central - non-recurrent	19.3	3.5	28.6	148%	29.0	150%	10.0	6.5	285%			7.2	2.8
TOTAL £m	70.5	29.1	76.0	108%	70.6	100%	28.8	-0.3	99%	9.4	5.3	11.3	2.8

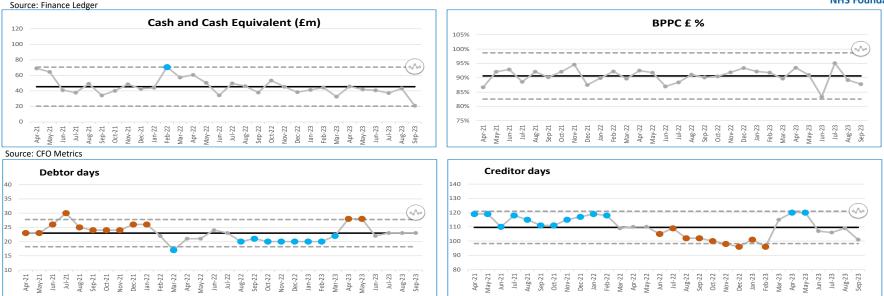
Efficiency savings

- The year-to-date efficiencies are £0.3m worse than plan, as set out in the summary table above.
- The month 6 (September) year-to-date efficiencies performance is £28.8m which represents 99% of the YTD plan and 37% of the plan for the financial year.
- The identified efficiencies now stand at £76.0m for the year which represents 108% of the annual plan of £70.5m.
- However,
  - the non cash releasing make up a higher proportion of these savings with 27% of the identified compared to 24% of the original plan; and
  - the recurrent savings account for 52% of the identified efficiencies compared to 72.6% in the plan.
- The identified efficiencies continue to increase with an additional £2.9m from month 5 (August) with the main increase in Corporate (£3.9m / 103% of target) and CSS (£6.7m / 83% of target). The Trust is continuing to identify new projects with the intention of
  - Mitigating the risk of non-delivery of one-off items planned for M12;
  - Mitigating over-spending; and
  - Developing plans for 2024/25. Schemes identified later in 2023/24 will reduce financial risk in the following year.
- The forecast efficiencies for the full year now sit at the planned level of £70.6m.
- As calculated by NHS England, YTD efficiencies are 3.6% of operating costs compared to a plan of 3.8%

# Working Capital & Cash

# Oxford University Hospitals

**NHS Foundation Trust** 



#### Cash

Cash has decreased in month by £22.3m compared to last month and there is an overall reduction of £11.7m compared with last year-end. The
particular decrease in September was due to the half yearly PDC Dividend payment £10m and 5 supplier payments as there were 5 Fridays in
the month. Based on the I&E position we would have expected the position to be worse, but we are actively managing the timing of creditor
payments, and ICS CDEL which is internally funded has been particularly low over the past 6 months.

#### **Better Payment Practice Code (BPPC)**

• This is a measure of the Trust's achievement of the DHSC target to pay suppliers within 30 days of a valid invoice. The Trust averages a delivery of 90%, with a range between 85%-95%. There was a dip to below 85% in June, but we are now within our normal range.

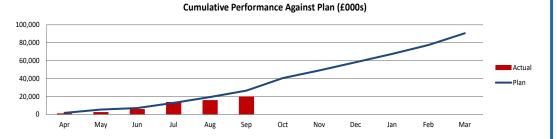
#### **Debtor Days**

• This is a measure of how many days on average our customers take to pay our invoices, so an increase means we wait longer to receive payment. We had an increase in debtor days in April and May but are now recording debtor days in line with our average of 23 days since then.

#### **Creditor Days**

 This is a measure of how many days on average the Trust takes to pay supplier invoices, so an increase means we are retaining cash for longer before paying invoices. We had an increase in creditor days in April and May but are now recording creditor days in line with average of 110 days since then, with a slight dip in September due to paying the PDC Dividend. The creditor days is so high as the formula includes accruals and HMRC payroll deductions. Invoices received but not paid account for 15% of the total creditors. We aim to pay creditors within 30 days in line with the BPPC.

Capital Expenditure - by funding source	I	N MONTH	6	YI	EAR TO DA	ГЕ	FULL YEAR
£000s	Plan	Actual	Variance	Plan	Actual	Variance	PLAN
ICS CDEL	2,496	409	2,087	9,464	2,839	6,625	28,538
National Funding PDC	95	23	72	1,264	23	1,241	12,399
Government grants	2,290	3,054	(764)	6,870	10,780	(3,910)	20,621
Charitable and other donations	482	30	452	1,806	449	1,357	4,732
PFI Life-cycling (IFRIC 12)	1,611	402	1,209	6,029	5,474	555	17,708
RoU/Leases (IFRS 16)	167	0	167	1,146	0	1,146	6,544
Gross Capital Expenditure	7,141	3,918	3,223	26,579	19,564	7,015	90,542
Capital Expenditure - by strategic theme	IN MONTH 6 YEAR TO DATE						FULL YEAR
£000s	Plan	Actual	Variance	Plan	Actual	Variance	PLAN
JR Theatres	426	178	248	1,984	750	1,234	15,110
Estates Compliance (CIR)	369	103	266	1,520	605	915	6,000
Other Estates	1,053	(173)	1,226	3,345	736	2,609	14,220
Public Sector Decarbonization Schemes (PSDS)	2,290	3,046	(756)	6,870	10,816	(3,946)	20,621
PFI life-cycling (excluding MES)	325	782	(457)	1,950	2,414	(464)	3,905
Subtotal - Estates	4,463	3,937	526	15,669	15,320	349	59,856
MEPG/MERRP Programme	521	239	282	3,126	1,054	2,072	6,250
Other Equipment	225	(40)	265	1,494	404	1,090	4,544
PFI MES Equipment replacement	1,286	(380)	1,666	4,079	3,060	1,019	13,803
Subtotal - Equipment	2,032	(180)	2,212	8,699	4,518	4,181	24,597
Safe Digital Environments (SDE)	278	0	278	833	0	833	2,500
Other Digital Programme	278	138	139	833	(211)	1,043	2,500
Non-programme Digital	91	23	68	546	(63)	609	1,089
Subtotal - Digital	646	162	484	2,211	(274)	2,485	6,089
Gross Capital Expenditure	7,141	3,918	3,223	26,579	19,564	7,015	90,542



The plan included in this table matches the plan submission of 15 May, totalling £90.5m gross capital expenditure with £28.5m against the ICS Capital Allocation (ICS CDEL). The ICS CDEL is key metric against which the Trust's performance is measured.

The base plan also included  $\pounds 11.3m$  for the Elective Surgical Hub (JR Theatres) and  $\pounds 1.1m$  for Digital Diagnostics. The Surgical Hub funding has not been secured but the total value ( $\pounds 12.4m$ ) remains as the plan that was submitted.

The gross capital expenditure plan also includes provision for grants and donations, IFRS 16 (lease accounting), and PFI life-cycling.

Performance in this report is measured against the submitted plan.

Expenditure against ICS CDEL to August totalled £2.4m, £4.5m behind plan.

The variances making up the cumulative underspend include: Medical Equipment £1.8m, resulting from holds on order placements over the first quarter; Digital including SDE, £1.6m pending finalization of detailed plans; Estates CIR, £0.6m due to profiling differences; gamma camera, £0.5m following review of financing options (lease–buy).

Spend against planned national funding is nil against a plan of  $\pounds$ 1.2m, of which  $\pounds$ 0.7m is the plan for Elective Surgical Hub. As the plan is fixed, this variance will continue to increase as the year progresses.

Spend to August on grant-funded PSDS is £7.7m, £3.1m ahead of the £20.6m annual plan, profiled evenly from July.

For other technical items excluded from the performance metrics, there has been no cost impact to date associated with IFRS 16 to August compared with an expectation of £1.0m but PFI life-cycling is now £0.7m over plan.

The overall gross capital expenditure reported to August was £15.6m against a plan of £16.4m.



# Appendix 1 – Other Supporting Analysis: Month 6 2023/24

## Income and Expenditure: Subjective Analysis

Source: Finance Ledger (Includes COVID-19 and Recovery)



I & E Subjective		IN MO	NTH 6			YEAR T	O DATE		FULL YEAR
£000s	Plan	Actual	Var	Var %	Plan	Actual	Var	Var %	Plan
Income									
Commissioning Income	98 <i>,</i> 603	98,103	(499)	-0.5%	588,121	592,739	4,618	0.8%	1,175,594
Passthrough Drugs & Devices	12,150	15,071	2,921	24.0%	72,897	79,526	6,629	9.1%	145,794
Other Income	15,205	15,983	778	5.1%	90,054	86,348	(3,706)	-4.1%	180,073
PP, Overseas and RTA Income	1,679	1,269	(410)	-24.4%	7,609	6,080	(1,530)	-20.1%	15,158
Total Income	127,636	130,426	2,791	2.2%	758,682	764,693	6,011	0.8%	1,516,618
Pay									
Consultants and Medics	(23,401)	(26,545)	(3,144)	-13.4%	(141,173)	(149,179)	(8 <i>,</i> 006)	-5.7%	(282,346)
Health Care Assistants & Support	(6,321)	(6,548)	(227)	-3.6%	(38,577)	(39,624)	(1,046)	-2.7%	(77 <i>,</i> 156)
Nurse and Midwives	(21,729)	(20,987)	742	3.4%	(127,481)	(129,796)	(2,316)	-1.8%	(254,499)
Other Staff	(12,144)	(11,233)	911	7.5%	(69,473)	(67,760)	1,713	2.5%	(138,872)
Scientific, Thec., Therapeutic	(10,075)	(10,459)	(384)	-3.8%	(59,651)	(61,769)	(2,118)	-3.6%	(119,286)
Total Pay	(73,670)	(75,772)	(2,101)	-2.9%	(436,355)	(448,128)	(11,773)	-2.7%	(872,159)
Non-Pay									
Clinical negligence	(2,968)	(2,968)	0	0.0%	(17,810)	(17,796)	14	0.1%	(35,620)
Clinical Supplies & Services	(11,287)	(11,157)	131	1.2%	(67,225)	(70,606)	(3,381)	-5.0%	(134,448)
Drugs & Devices	(17,756)	(20,952)	(3,196)	-18.0%	(106,287)	(117,366)	(11,079)	-10.4%	(212,524)
General Supplies & Services	(319)	(596)	(278)	-87.1%	(1,913)	(2,912)	(1,000)	-52.3%	(3,825)
Internal Recharges	10	(0)	(10)	-100.0%	75	(0)	(75)	-100.0%	150
Premises & Fixed Plant	(10,134)	(9,661)	473	4.7%	(61,260)	(62,497)	(1,237)	-2.0%	(122,522)
Other Expenditure	(5 <i>,</i> 055)	(5,312)	(256)	-5.1%	(30,156)	(30,437)	(282)	-0.9%	(60,258)
Total Non-Pay	(47,510)	(50 <i>,</i> 646)	(3,136)	-6.6%	(284,576)	(301,615)	(17,039)	-6.0%	(569,046)
Operational EBITDA	6,455	4,009	(2,447)	-37.9%	37,752	14,950	(22,801)	-60.4%	75,414
Financing and Capital Charges (Excl Tech Adj)	(7,544)	(6,893)	651	8.6%	(45,059)	(42,205)	2,854	6.3%	(78,268)
Operational Surplus / (Deficit)	(1,088)	(2,884)	(1,796)	-165.1%	(7,308)	(27,255)	(19,948)	-273.0%	(2,854)

#### Income

- Commissioning income, including passthrough, is £11.2m better than plan to date. £6.6m is due to passthrough drugs and devices (offset by increased expenditure) and £4.6m is from a one-off benefit for the settlement of the last financial year in commissioning income.
- Other income is £3.7m worse than plan to date, £3.3m excluding R&D. In CSS Division income ceased since April from ONS and UKHSA, with a combined £2.3m impact.
- PP, Overseas and RTA income is £1.5m worse than plan to date, principally due to the additional efficiency target on private patient income (aiming for a 34% increase in private income this financial year).

### Pay

Pay is £11.8m worse than plan to date, £13.1m excluding R&D. This is driven by a shortfall against the efficiency target (£2.7m), pay cost pressures (£2.5m), recovery and COVID-19 pay costs (£3.2m), £2.0m net cost impact from the pay cover costs for industrial action and £1.2m impact from the medical pay award.

## Non-Pay

• Non-pay is £17.0m worse than plan to date, £16.1m excluding R&D, (£9.5m worse than plan if passthrough expenditure is excluded). The remaining variance is primarily driven by the shortfall against the required efficiency target (£4.5m worse than plan to date). Elective recovery and COVID-19 non-pay costs are £0.9m better than plan.

# Income and Expenditure: Subjective Analysis (R&D, Recovery and COVID-19)



I & E Subjective		IN MO	ONTH 6 - AC	TUAL		YEAR TO DATE - ACTUAL							
£000s	Excl R&D, RECOVERY & COVID	R&D	RECOVERY	COVID	Total	Excl R&D, RECOVERY & COVID	R&D	RECOVERY	COVID	Total			
Income													
Commissioning Income	94,531	0	2,661	912	98,103	571,304	0	15,964	5,472	592,739			
Passthrough Drugs & Devices	15,071	0	0	0	15,071	79,526	0	0	0	79,526			
Other Income	11,116	4,727	0	140	15,983	60,017	25,477	0	854	86,348			
PP, Overseas and RTA Income	1,269	0	0	0	1,269	6,080	0	0	0	6,080			
Total Income	121,987	4,727	2,661	1,052	130,426	716,927	25,477	15,964	6,325	764,693			
Pay													
Consultants and Medics	(25,475)	(600)	(344)	(127)	(26,545)	(143,326)	(3,462)	(1,733)	(658)	(149,179)			
Health Care Assistants & Support	(6,484)	(27)	(20)	(17)	(6,548)	(39,229)	(146)	(49)	(199)	(39,624)			
Nurse and Midwives	(19,585)	(1,228)	(142)	(31)	(20,987)	(121,581)	(7,261)	(539)	(416)	(129,796)			
Other Staff	(10,336)	(827)	(19)	(52)	(11,233)	(62,421)	(4,923)	(92)	(324)	(67,760)			
Scientific, Thec., Therapeutic	(9,479)	(929)	(33)	(18)	(10,459)	(56,776)	(4,701)	(173)	(120)	(61,769)			
Total Pay	(71,358)	(3,611)	(558)	(245)	(75,772)	(423,333)	(20,492)	(2,586)	(1,717)	(448,128)			
Non-Pay													
Clinical negligence	(2,968)	0	0	0	(2,968)	(17,796)	0	0	0	(17,796)			
Clinical Supplies & Services	(10,833)	(225)	(93)	(6)	(11,157)	(69,300)	(961)	(302)	(43)	(70,606)			
Drugs & Devices	(20,946)	(0)	0	(6)	(20,952)	(117,366)	0	0	0	(117,366)			
General Supplies & Services	(545)	(1)	0	(50)	(596)	(2,604)	(7)	0	(302)	(2,912)			
Internal Recharges	88	(88)	0	(1)	(0)	814	(813)	0	(1)	(0)			
Premises & Fixed Plant	(9 <i>,</i> 598)	(38)	(18)	(8)	(9,661)	(62,027)	(261)	(123)	(86)	(62,497)			
Other Expenditure	(4,274)	(764)	(272)	(2)	(5,312)	(23,305)	(2,940)	(4,180)	(12)	(30,437)			
Total Non-Pay	(49,075)	(1,116)	(383)	(73)	(50,646)	(291,535)	(4,985)	(4,606)	(490)	(301,615)			
Operational EBITDA	1,554	0	1,720	734	4,009	2,059	(0)	8,773	4,118	14,950			
Non-EBITDA (Excl Tech Adj)	(6,893)		0	0	(6 <i>,</i> 893)	(42,205)		0	0	(42,205)			
Operational Surplus / (Deficit)	(5 <i>,</i> 339)	0	1,720	734	(2,884)	(40,146)	(0)	8,773	4,118	(27,255)			

Source: Finance Ledger

• COVID-19 costs total £0.3m for September, £0.1m lower than August. Compared to August, pay costs were £0.1m lower at £0.2m. Non-pay costs remained at the same level as August at £0.1m. COVID-19 expenditure for September is £0.1m worse than plan.

- £0.1m of income has been accrued in-month for COVID-19 testing costs.
- Recovery costs in September were £0.9m, £0.8m lower than August. The recovery costs included are the incremental costs of delivering additional elective activity and some independent sector outsourcing costs (these costs are subject to further review against the agreed expenditure in the recovery plans).
- R&D reported a break-even position in September and for the year-to-date.

# Adjusted Run Rate and Underlying Position

2023/24 Reported Position excl. Pass-through and R&D	M1	M2	M3	M4	M5	M6	YTD
£000s							
Income	106,245	109,347	111,239	109,362	112,868	110,628	659,689
Рау	(69,268)	(72,187)	(70,009)	(69,719)	(74,291)	(72,161)	(427,635)
Non-Pay	(35,890)	(36,775)	(38,476)	(36,557)	(34,948)	(34,459)	(217,105)
Operational EBITDA	1,087	385	2,754	3,086	3,629	4,008	14,949
Financing and Capital Charges (Excl Tech Adj)	(7,148)	(7,092)	(7,118)	(6,920)	(7 <i>,</i> 035)	(6,893)	(42,206)
Operational Surplus / (Deficit)	(6,061)	(6,707)	(4,364)	(3,834)	(3,406)	(2,885)	(27,257)
Smoothing Adjustments	M1	M2	M3	M4	M5	M6	YTD
Income	2,039	187	1,506	164	(2,776)	(1,120)	0
Pay	(2,280)	290	(995)	(455)	2,103	1,337	0
Non-Pay	769	(459)	546	355	(336)	(875)	0
Financing and Capital Charges	0	0	0	0	0	0	0
Smoothing Adjustments Total	528	18	1,057	64	(1,009)	(658)	0
2023/24 'Smoothed' Position excl. Pass-through and R&D	M1	M2	M3	M4	M5	M6	YTD
£000s							
Income	108,284	109,534	112,745	109,526	110,092	109,508	659,689
Рау	(71,548)	(71,897)	(71,004)	(70,174)	(72,188)	(70,824)	(427,635)
Non-Pay	(35,121)	(37,234)	(37,931)	(36,202)	(35,284)	(35,334)	(217,105)
Operational EBITDA	1,615	403	3,811	3,150	2,620	3,350	14,949
Financing and Capital Charges (Excl Tech Adj)	(7,148)	(7,092)	(7,118)	(6,920)	(7 <i>,</i> 035)	(6 <i>,</i> 893)	(42,206)
Operational Surplus / (Deficit)	(5 <i>,</i> 533)	(6 <i>,</i> 689)	(3 <i>,</i> 308)	(3,770)	(4,415)	(3,543)	(27,257)
Run Rate Adjustments	M1	M2	M3	M4	M5	M6	YTD
Income	0	(7)	(3,500)	(1,191)	0	468	(4,230)
Рау	344	223	460	342	500	(224)	1,645
Non-Pay	(494)	(244)	(86)	(1,189)	(1,229)	(676)	(3,918)
Financing and Capital Charges	(11)	0	(10)	(130)	0	(357)	(508)
Run Rate Adjustments Total	(161)	(28)	(3,136)	(2,168)	(729)	(789)	(7,011)
2023/24 Run Rate Position excl. Pass-through and R&D £000s	M1	M2	M3	M4	M5	M6	YTD
Income	108,284	109,527	109,245	108,335	110,092	109,976	655,459
Рау	(71,204)	(71,674)	(70,544)	(69,832)	(71,688)	(71,048)	(425,990)
Non-Pay	(35,615)	(37,478)	(38,016)	(37,391)	(36,513)	(36,010)	(221,023)
Operational EBITDA	1,465	375	685	1,112	1,891	2,918	8,446
Financing and Capital Charges (Excl Tech Adj)	(7,159)	(7,092)	(7,128)	(7,050)	(7,035)	(7,250)	(42,714)
Operational Surplus / (Deficit)	(5,694)	(6,717)	(6,443)	(5,938)	(5,144)	(4,332)	(34,268)

• This table shows the run rate for the year-to-date adjusted for timing differences and the position when in-year one-off costs and benefits are removed from the reported position.

• The average run rate deficit for the last financial year was £2.2m a month. (This still includes the benefit of the annual leave accrual release, COVID-19 and recovery underspends). The run rate deficit year-to-date is an average of £5.7m a month, this is a deterioration of £3.5m from the average underlying deficit last financial year. This underlying deficit continues to trigger an adverse special cause variation.

# **Statement of Financial Position (SOFP)**

# Oxford University Hospitals

Statement of Financial Position	MONTH 6	MONTH 7	MONTH 8	MONTH 9	MONTH 10	MONTH 11	MONTH 12	MONTH 1	MONTH 2	MONTH 3	MONTH 4	MONTH 5	MONTH 6	MOVEMENT
£000s	2023	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	202306 - 202406
Non Current Assets:	2023	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	202400
Property, Plant and Equipment	651,102	650,803	647,665	643,905	644,863	641,111	741,927	739,350	736,549	737,363	741,093	738,968	738,466	87,364
Intangible Assets	13,161	12,914	13,520	14,138	14,139	15,034	14,689	14,349	14,074	13,736	13,455	13,466	13,605	444
Investment Property	32,030	32,030	32,030	32,030	32,030	32,030	34,418	34,418	34,418	34,418	34,418	34,418	34,418	2,388
Other investments/financial assets	14,072	13,841	13,841	13,892	13,892	13,892	13,345	13,346	13,346	13,346	13,346	13,346	13,346	(726)
Other property, plant and equipment (excludes lea	0	0	0	0	0	0	676	675	675	675	821	821	1,077	1,077
Trade and Other Receivables	6,465	6,535	6,385	6,494	6,538	6,572	6,647	6,755	6,879	6,874	6,857	6,676	6,765	300
Total Non Current Assets	716.830	716.123	713.441	710.459	711.462	708.639	811.703	808.893	805.941	806.412	809.990	807.695	807.677	90.847
Current Assets:														
Inventories	28,436	28,182	28,106	28,324	27,723	27,916	29,103	29,516	29,694	30,095	30,016	30,281	31,176	2,740
Trade and Other Receivables	87,333	83,652	89,298	90,374	87,899	91,471	97,876	96,426	108,136	85,049	90,049	88,125	92,239	4,906
Credit Loss Allowances	(13,893)	(14,371)	(16,305)	(16,863)	(17,407)	(17,965)	(15,386)	(15,636)	(15,886)	(16,136)	(16,386)	(15,646)	(15,646)	(1,753)
Cash and Cash Equivalents	38,012	53,389	45,334	38,367	41,352	44,314	32,604	45,806	41,913	40,794	37,238	43,200	20,914	(17,098)
Total Current Assets	139,888	150,852	146,433	140,202	139,567	145,736	144,195	156,112	163,857	139,802	140,917	145,960	128,683	(11,205)
Total ASSETS	856,718	866,975	859,874	850,661	851,029	854,375	955,898	965,005	969,798	946,214	950,907	953,655	936,360	79,642
Current Liabilities:														
Trade and Other Payables	(149,336)	(146,704)	(145,329)	(141,656)	(148,142)	(141,921)	(171,304)	(176,400)	(194,277)	(175,905)	(174,203)	(179,474)	(166,040)	(16,704)
Borrowings	(14,790)	(14,064)	(13,769)	(13,467)	(13,118)	(12,708)	(12,693)	(12,655)	(12,704)	(12,758)	(12,761)	(12,821)	(12,870)	1,920
Commercial Loans	(443)	(465)	(487)	(434)	(459)	(483)	(443)	(467)	(492)	(453)	(477)	(501)	(462)	(19)
DH Capital Loan	(736)	(752)	(757)	(783)	(703)	(718)	(733)	(749)	(672)	(687)	(702)	(718)	(733)	3
Provisions	(6,747)	(6,556)	(6,556)	(6,556)	(4,741)	(4,741)	(2,230)	(2,230)	(2,230)	(2,175)	(1,496)	(1,222)	(1,136)	5,611
Other Liabilities	(9,440)	(22,403)	(17,778)	(14,475)	(11,842)	(17,294)	(3,532)	(13,215)	(10,117)	(9,581)	(18,889)	(16,770)	(13,201)	(3,761)
Total Current Liabilities	(181.492)	(190.944)	(184,676)	(177,371)	(179,005)	(177,865)	(190,935)	(205,716)	(220,492)	(201,559)	(208,528)	(211,506)	(194,442)	(12,950)
Net Current Assets/(Liabilities)	(41.604)	(40.092)	(38.243)	(37.169)	(39.438)	(32.129)	(46,740)	(49.604)	(56.635)	(61,757)	(67.611)	(65.546)	(65,759)	(24.155)
Total Assets Less Current Liabilities	675,226	676,031	675,198	673,290	672,024	676,510	764,963	759,289	749,306	744,655	742,379	742.149	741,918	66,692
Non Current Liabilities:										,	,	,		
Borrowings	(217,443)	(218,401)	(217,378)	(216,199)	(215,174)	(212,624)	(212,140)	(211,150)	(210,074)	(208,941)	(208,230)	(207,195)	(206,057)	11,386
Commercial Loans	(5,872)	(5,872)	(5,872)	(5,778)	(5,778)	(5,778)	(5,662)	(5,662)	(5,662)	(5,545)	(5,545)	(5,545)	(5,429)	443
DH Capital Loan	(14,908)	(14,908)	(14,908)	(14,908)	(14,577)	(14,577)	(14,577)	(14,577)	(14,246)	(14,246)	(14,246)	(14,246)	(14,246)	662
Provisions	(8,459)	(8,459)	(8,459)	(8,459)	(8,459)	(8,459)	(7,659)	(7,659)	(7,659)	(7,659)	(7,659)	(7,659)	(7,659)	800
Other Liabilities	(4,728)	(4,793)	(4,782)	(4,772)	(5,086)	(5,073)	(5,066)	(5,053)	(5,039)	(5,026)	(5,599)	(5,580)	(5,560)	(832)
Total Non Current Liabilities	(251.410)	(252.433)	(251.399)	(250.116)	(249.074)	(246,511)	(245.104)	(244.101)	(242.680)	(241.417)	(241.279)	(240.225)	(238,951)	12.459
Assets Less Liabilities (Total Assets Employed)	423.816	423.598	423.799	423.174	422.950	429.999	519.859	515.188	506.626	503.238	501.100	501.924	502.967	79.151
Public Dividend Capital	303,749	303,749	303,749	303,749	303,749	310,235	310,807	310,807	310,807	310,807	310,807	310,807	310,807	7,058
Revaluation Reserve	155,053	154,299	153,544	152,790	152,036	151,282	226,380	225,337	224,265	223,085	221,950	220,879	219,807	64,754
FV Assets Reserve	(9,246)	(9,246)	(9,246)	(9,864)	(9,861)	(9,864)	(9,864)	(9,864)	(9,864)	(9,864)	(9,864)	(9,864)	(9,864)	(618)
	(9,246) 1,743	(9,246) 1,743	(9,246) 1,743	(9,864) 1,743	(9,861) 1,743	(9,864) 1,743	(9,864)	(9,864) 1,743			(9,864) 1,743		(9,864)	(818)
Other Reserves Retained Earnings reserve	1,743	1,743	1,743 (25,991)	1,743	1,743	(23,397)	(9,209)	(12,840)	1,743 (20,325)	1,743 (22,533)	(23,536)	1,743 (21,641)	(19,526)	7,957
*	1 1 1	423.598	423,799	423.173	422.950	(23,397) 429,999	(9,209) 519.857			· · /	(23,536) 501.100	( ; )	502.967	
Total Taxpayers Equity	423,816	423,598	423,799	423,173	422,950	429,999	519,857	515,183	506,626	503,238	501,100	501,924	502,967	79,151

• The movements in PPE and intangibles are due to the net effect of the YTD capital programme, year-end revaluation, and the YTD depreciation/amortisation.

- Current assets have decreased largely due to the cash balance reducing.
- Current liabilities have increased by £13.0m, largely due to trade and other payables.
- Non-current liabilities have decreased by £12.5m this is the usual PFI, leases and loan liability reductions due to scheduled repayments.
- The change in cash over the last 12 calendar months is a reduction of £17.1m, this is reflecting the performance on the I&E.

# Cashflow



Cash flows from operating activities	MONTH 6	MONTH 7	MONTH 8	MONTH 9	MONTH 10	MONTH 11	MONTH 12	MONTH 1	MONTH 2	MONTH 3	MONTH 4	MONTH 5	MONTH 6
£000s	2023	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024	2024
Cash Flows from Operating Activities													
Operating Surplus / (Deficit)	2,847	2,905	3,042	2,170	2,940	3,347	10,002	(1,387)	(6,645)	(7,999)	(6,954)	(2,901)	1,128
Depreciation and Amortisation	3,491	3,515	3,761	5,274	5,048	3,858	6,315	4,200	8,333	12,468	16,612	20,755	25,036
Impairments and Reversals	1	0	0	0	0	0	1,093	0	0	0	268	268	268
Donated Assets received credited to revenue but non-cash	(66)	(39)	(268)	0	0	(40)	(618)	(135)	(215)	(215)	(2,613)	(7,180)	(11,487)
Interest Paid	(2,227)	(2,115)	(2,139)	(2,231)	(2,575)	(2,124)	(2,225)	(2,269)	(4,630)	(7,027)	(9,302)	(11,584)	(13,944)
Dividend Paid	(7,104)	0	0	0	0	0	(5,107)	0	0	0	0	0	(9,606)
Release of PFI/deferred credit	0	0	0	0	0	0	0	(14)	(28)	(41)	(54)	578	558
(Increase)/Decrease in Inventories	152	254	76	(218)	601	(193)	(1,187)	(413)	(591)	(992)	(913)	(1,178)	(2,073)
(Increase)/Decrease in Trade and Other Receivables	(5,421)	3,556	(3,563)	(627)	(243)	(3,051)	(9,024)	1,592	(9,993)	13,350	6,205	7,572	3,366
Increase/(Decrease) in Trade and Other Payables	7,104	(3,707)	(1,933)	(4,240)	4,651	(7,872)	17,302	14,004	34,154	12,962	8,507	16,786	9,769
Increase/(Decrease) in Other Current Liabilities	(3,508)	13,028	(4,636)	(3,313)	(2,319)	5,439	(13,769)	9,684	6,586	6,050	15,945	13,175	9,606
Provisions Utilised	(28)	(191)	0	0	(815)	0	(825)	(0)	(0)	(55)	(84)	(84)	(170)
Increase/(Decrease) in Movement in non Cash Provisions	0	0	0	0	(1,000)	0	(2,458)	0	0	0	(650)	(924)	(924)
Net Cash Inflow/(Outflow) from Operating Activities	(4,759)	17,207	(5,660)	(3,185)	6,288	(635)	(501)	25,262	26,971	28,500	26,967	35,284	11,528
CASH FLOWS FROM INVESTING ACTIVITIES			0	0	0	0	0						
Interest Received	98	110	172	219	203	232	253	294	586	901	1,253	1,628	1,995
(Payments) for Property, Plant and Equipment	(1,964)	(946)	(299)	(1,317)	(1,461)	(441)	(10,915)	(11,345)	(15,820)	(17,612)	(19,218)	(20,596)	(17,785)
(Payments) for Intangible Assets	119	7	(955)	(1,035)	(340)	(1,462)	473	6	(53)	(47)	(120)	(495)	(1,011)
Proceeds of disposal of assets held for sale (PPE)	0	0	5	0	0	0	36	11	11	21	31	31	31
Proceeds from Disposal of Other Financial Assets	204	0	0	0	0	0	0	0	0				
Cash movement from acquisitions of business units and subsidi	0	0	0	0	0	0	0	(1)	(1)	(1)	(1)	(1)	0
Net Cash Inflow/(Outflow) from Investing Activities	(1,542)	(829)	(1,076)	(2,133)	(1,597)	(1,671)	(10,153)	(11,035)	(15,277)	(16,738)	(18,055)	(19,433)	(16,770)
NET CASH INFLOW/(OUTFLOW) BEFORE FINANCING	(6,301)	16,377	(6,736)	(5,318)	4,690	(2,307)	(10,654)	14,227	11,694	11,762	8,913	15,851	(5,242)
CASH FLOWS FROM FINANCING ACTIVITIES			0			0							
Public Dividend Capital Received	0	0	0	0	0	6,486	572	0	0	0	0	0	0
Loans repaid to DH - Capital Investment Loans Repayment of Prin	0	0	0	0	(331)	0	0	0	(331)	(331)	(331)	(331)	(331)
Other Loans Repaid	(103)	0	0	(103)	0	0	(107)	0	0	(107)	(107)	(107)	(214)
Capital Element of Payments in Respect of Finance Leases and	(1,695)	(1,001)	(1,318)	(1,546)	(1,374)	(1,217)	(1,521)	(1,027)	(2,054)	(3,134)	(3,842)	(4,817)	(5,904)
On-SoFP PFI and LIFT													
Capital grants and other capital receipts	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Inflow/(Outflow) from Financing Activities	(1,798)	(1,001)	(1,318)	(1,649)	(1,705)	5,269	(1,056)	(1,027)	(2,385)	(3,572)	(4,280)	(5,255)	(6,449)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(8,100)	15,377	(8,055)	(6,967)	2,985	2,962	(11,710)	13,200	9,309	8,190	4,633	10,596	(11,691)
Cash and Cash Equivalents ( and Bank Overdraft) at Beginning of the	46,111	38,012	53,389	45,334	38,367	41,352	44,314	32,605	32,605	32,605	32,605	32,605	32,605
Period		20.045	50.000	45.00.1				22.00-	22.00-	22.005	22.00-	22.00-	22.025
Restated Cash and Cash Equivalents (and Bank Overdraft) at Bea Cash and Cash Equivalents (and Bank Overdraft) at YTD	46,111 38.012	38,012 53.389	53,389	45,334	38,367 41.352	41,352	44,314 32.604	32,605 45.805	32,605	32,605	32,605	32,605	32,605
Cash and Cash Equivalents (and Bank Overdrait) at YTD	38,012	53,389	45,334	38,367	41,352	44,314	32,604	45,805	41,913	40,794	37,238	43,200	20,913

The cash balance decreased by £11.7m since the year end and reduced by £17.1m over the 12 calendar months. The Trust reported a £1.1m operating cash surplus YTD after release of some non-recurrent items and large grant income not all of which has been received. The net movement in cash has largely been recovered by receipt of education funding in advance, and lower capital payments than expected. Cash resilience is a priority and is being addressed through the cash committee.