

Cover Sheet

Trust Board Meeting in Public: Wednesday 12 July 2023

TB2023.74

Title: Integrated Assurance Committee Report

Status: For Information

History: Regular Reporting

Board Lead: Trust Chair

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Confidential: No

Key Purpose: Assurance

Integrated Assurance Committee Report

1. Purpose

- 1.1. As a Committee of the Trust Board, the Integrated Assurance Committee provides a regular report to the Board on the main issues raised and discussed at its meetings.
- 1.2. Since the last report to the Board held in public, the Integrated Assurance Committee has met on 14 June 2023.
- 1.3. Under its terms of reference, the Integrated Assurance Committee is responsible for reporting to the Board items discussed, actions agreed and issues to be referred to the Board, indicating the extent to which the Committee was able to take assurance from the evidence provided and where additional information was required.

2. Key Areas of Discussion

Industrial Action

- 2.1. The Committee was briefed on preparations for and the initial impact of further industrial action by Junior doctors that was then underway. The Committee noted the mitigations that were in place to protect clinical activity as far as possible.

National Hip Fracture Database (NHFD) Results

- 2.2. The Committee received a report on the progress of Quality Improvement work being undertaken to improve the OUHs performance in the National Hip Fracture Database.
- 2.3. The particular challenges for trauma capacity at the John Radcliffe Hospital and the increase in clinical complexity were recognised and the work underway to address and mitigate these issues was outlined.
- 2.4. Further work was remitted to the Trust Management Executive with specific issues to be escalated back to the Committee where required.

Clinical Research Activity Metrics

- 2.5. Additional information was provided to the Committee regarding clinical research activity, to supplement the high-level summary that was included in the M1 2023-24 Integrated Performance Report (IPR).
- 2.6. The Committee considered the additional metrics provided and noted that further consideration at the Board of the Trust's strategic approach to clinical research activity would be beneficial.

Medical Engagement Scale Update

- 2.7. The Committee received an update on progress within the Trust following the findings of Medical Engagement Scale detailed in the IAC paper of 14 December 2022.
- 2.8. The key themes emerging from the findings were considered and the actions being taken to respond to these noted, recognising the need for specific interventions in particular areas. The Committee noted its assurance that divisions were focussing on these appropriately.
- 2.9. The Integrated Assurance Committee supported the proposal that the Medical Engagement Survey be repeated in 2 years' time with consideration given to its timing with respect to the national Staff Survey.

Progress Report on the Neonatal Learning Environment

- 2.10. The Interim Chief Medical Officer provided a progress report that outlined the actions that have been undertaken to deliver cultural improvements to the learning environment in Neonatology and next steps.
- 2.11. The Committee noted its assurance that the issues raised were being appropriately addressed.

Oxford Critical Care CQC Report Action Plan

- 2.12. The Committee received a draft action plan in response to the findings of the Care Quality Commission (CQC) following their unannounced inspection of Oxford Critical Care services in November 2022.
- 2.13. The Committee remitted the tracking of the delivery of these actions to TME.

Draft Quality Account 2022-23

- 2.14. The Committee supported the draft 2022-23 Quality Account for approval by the Board at its meeting on 28 June 2023, having reviewed an earlier draft at its April meeting.
- 2.15. IAC noted that the Governors Patient Experience Membership and Quality Committee had reviewed the document earlier in the day and would be preparing a response from the Council of Governors.

Integrated Performance Report

- 2.16. The Committee received this regular report on performance across operational, quality, workforce, digital and financial metrics.
- 2.17. On this occasion a separate report on financial metrics was also received.
- 2.18. It was noted that the new IPR document continued to develop. The narrative in the executive summary was regarded as very helpful and the executive team were urged to keep the document streamlined and focus.

- 2.19. The need to agree an approach for metrics that did not currently have targets was recognised.
- 2.20. The Chair reported that he had had the opportunity to observe how safe staffing was managed on a recent site visit and noted his assurance regarding the strong safety focus.
- 2.21. Improving performance on emergency department standards was noted as was the fact that the Trust's performance against the cancer Faster Diagnosis Standard (FDS) was one of the highest in the country.
- 2.22. The Committee noted that a further Never Event was disappointing and that a focus on theatre checks needed to be maintained.
- 2.23. The need to focus on pay costs in the light of the £4.5m M1 deficit was also highlighted.
- 2.24. The Committee discussed how figures on bed numbers could best be presented and it was noted that work was underway to look at these alongside attendance and admission figures.

Emerging Risks

- 2.25. The Committee noted the need to ensure that matters relating to EDI issues were clearly identified so that appropriate assurance could be sought.

Other Regular Reporting

- 2.26. The Committee reviewed the Board Assurance Framework and Corporate Risk Register and received a six-monthly report from the Clinical Governance Committee.
- 2.27. Regular update reports on the Maternity Performance Dashboard and from Divisional and Corporate Performance Reviews were received. The Committee also received regular reporting on infection prevention and control matters and SIRIs and Never Events.

3. Recommendations

- 3.1. The Trust Board is asked to **note** the Integrated Assurance Committee's report to the Board from its meeting held on 14 June 2023