

Trust Board Meeting: Wednesday 10 May, 2017
TB2017.42

Title	Chief Executive's Report
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Status	For Information
History	Regular report to Board

Board Lead(s)	Dr Bruno Holthof, Chief Executive			
Key purpose	Strategy	Assurance	Policy	Performance

Summary

1.	Financial cost control measures
2.	OCCG Public Consultation date changes
3.	OUH operational performance and NHS Improvement update
4.	Introduction of interim Trust Board members
5.	Global Digital Exemplar news
6.	New 64-slice scanner at the Horton General Hospital
7.	Horton General Hospital holds Healthy Hospital Day
8.	Opening of nominations for Staff Recognition Awards
9.	International Nurses' Day conference 12 May
10.	Trust Estates Master Planning
11.	Biomedical Research Centre update
12.	Oxfordshire Academic Health Science Network news

Chief Executive's Report

This report summarises matters of current interest.

1. Financial cost control measures

The Board will be aware of the decisions implemented by our Trust Management Executive to put in place operational processes to make immediate improvement to the Trust's finances, following the close of the 2016-17 financial year.

Stricter controls are being put in place in relation to both our pay and non-pay costs, following overspend at year end in both these areas and a deterioration in our Trust financial health.

These cost control measures are being taken with a focus on reducing costs in non-clinical areas, without causing any adverse effect on patient safety or the quality of patient care.

All budget holders and staff have been informed of these additional costs control measures and our Finance team is working across the Trust to ensure their orderly implementation.

2. OCCG Public Consultation date changes

We have been informed by Oxfordshire Clinical Commissioning Group of the following changes to Phase One of the Oxfordshire Transformation Plan:

Oxfordshire Clinical Commissioning Group (OCCG) has made changes to the timing for considering the outcome of the Big Health and Care Consultation (Phase One of the Oxfordshire Transformation Plan). This is because of the forthcoming General Election (8 June) and the additional period of purdah where policy decisions with fiscal implication cannot be committed to until the new government is elected and formed.

As a result OCCG will not be publishing any more information about the consultation or the feedback received until after the General Election on 8 June. Thus it has been decided that OCCG is to organise two additional Board meetings; the first on 20 June will receive and consider the consultation reports; the second on 10 August will be when OCCG expects to be able to make decisions on the proposed changes.

Doing this will allow OCCG to publish the outcome of the consultation after the General Election and discuss it at a public meeting. It will also allow sufficient time for Board members to understand the feedback from the consultation and to consider what else they may need before making decisions at the Board meeting on 10 August.

3. OUH operational performance and NHS Improvement update

NHS Improvement is finalising its report after investigating the Trust's progress and plans to improve performance against the three core national waiting time standards; 4-hour A&E, 62-day cancer and 18-week Referral to Treatment (RTT) performance targets. In the meantime, NHSI has asked the Trust to work with OCCG, Oxford Health and the GP Federations to develop a jointly agreed plan to increase the number of elective treatments delivered, so patients can be treated more quickly.

4. Introduction of interim Trust Board members

Please join me in welcoming two Trust Board colleagues, who will be with us on a temporary basis while the extensive recruitment process is underway to appoint permanent post holders.

Mr Andrew MacCallum joined the Trust in April as Interim Chief Nursing Officer. He brings over thirty years' nursing experience having held board-level positions at Chelsea and Westminster Hospital NHS Foundation Trust, and latterly at Royal Cornwall Hospitals NHS Trust, where he was also the Interim Chief Executive on two occasions. He recently completed a secondment at NHS Improvement, advising on nursing.

Ms Susan Young joined the Trust in May as Interim Director of Workforce. Susan is an experienced HR professional who has worked in both central and local government and the NHS. Susan has significant Board level experience and previously held roles as Director of Human Resource and Organisational Development in NHS Trusts and Foundation Trusts, including Chelsea and Westminster Hospital NHS Foundation Trust and the Countess of Chester Hospital NHS Foundation Trust. I am delighted to welcome Susan to our OUH Trust Board, until a permanent appointment is made.

5. Global Digital Exemplar news

Oxford University Hospitals has nominated Royal Berkshire NHS Foundation Trust as its Global Digital Exemplar "fast follower" and will work with their Trust to collaborate under the fast follower scheme.

The collaboration will enable the Royal Berkshire to obtain NHS England exemplar funding for digitisation of £5m. Its future digitisation plans include clinical documentation rollout, e-prescribing, as well as infrastructure and enabling hardware to be developed.

6. A new 64-slice scanner at the Horton General Hospital

The new 64-slice CT scanner installed at the Horton General Hospital in March is now fully operational and will enable the Trust to provide cardiac CT imaging in Banbury, for the first time. The state-of-the-art scanner will also reduce waiting times allowing more patients to be seen closer to home.

The Trust has made a considerable investment to provide this service at the Horton including a full refurbishment of the treatment room, which required a new air conditioning system. The scanner offers new dose-reduction software which aims to reduce radiation emitted during a scan by up to 70 percent. It also provides better diagnostics with increased image quality and reliability.

7. Horton General Hospital holds Healthy Hospital Day

The Trust held a Healthy Hospital Day for all staff at the Horton General Hospital on April 26 as part of its ongoing commitment to encourage staff health and wellbeing.

The day focussed on promoting healthy activities including a lunchtime health walk, health and wellbeing advice and health MOTs, available for all staff at the Horton to participate in. A trolley full of complimentary fruit was also taken around the hospital with staff encouraged to help themselves and top up their five-a-day.

8. Opening of nominations for Staff Recognition Awards

Nominations for the 2017 [Staff Recognition Awards](#) have now opened. Staff are being asked to nominate colleagues - individuals or teams – who have gone above and beyond their normal duties to deliver outstanding patient care.

The process for collating nominations for the annual event has been changed this year. While there continues to be one culminating annual event, as of this year, there are two nomination windows - 2 to 22 May; and 29 August to 17 September. It is expected that offering two opportunities to nominate will give staff more time to take part, nominees will be recognised by their division closer to the time of nomination and the celebration of our staff's great work will be spread more evenly throughout the year.

9. International Nurses Day conference 12 May

The Trust will be hosting its third annual OUH nursing and midwifery conference on Friday 12 May 2017, International Nurses' Day.

This is an opportunity for nurses and midwives from across the Trust to come together with others, for a day of learning and celebration, and to meet and share experiences with colleagues from Oxford Health NHS Foundation Trust and Oxford Brookes University, who also attend. The conference will be take place in Lecture Theatre 2 and Tingewick Hall at the John Radcliffe Hospital between 8am and 4pm.

10. Trust Estates Master Planning

The Trust is working with partners Oxford Health NHS Foundation Trust, Oxford Brookes University and the University of Oxford to co-ordinate their work on master planning of our estate. The key themes as a collective are:

- Travel
- Car parking
- Low cost and key worker housing

The Trust has also engaged with the local planning authorities to ensure the local plan for Headington includes the operational needs of the organization. This includes rebuilding the John Radcliffe Hospital theatres, replacing the renal ward, addressing critical care needs at the John Radcliffe, sorting out the growth needs for space due to demand in the Emergency Department and finally, the redevelopments on the Horton site to create a 21st century hospital fit for now and the future.

Peter Knight is leading on this work for the Trust as part of the Capital Estates Programme.

11. Biomedical Research Centre update

A new phase of NHS medical research in Oxford began April 1 with the £113.7m renewal of the NIHR Oxford Biomedical Research Centre (BRC). The BRC is a partnership between Oxford University Hospitals NHS Foundation Trust and the University of Oxford to fund medical research that can transform NHS care.

This renewal will expand the number of research themes from 16 to 20 in areas such as cancer, genetics, diabetes, vaccines and stroke, and new areas such as obesity and respiratory. For more information about each theme, go to: <https://oxfordbrc.nihr.ac.uk/research-themes-overview/>
On 18 May, as part of International Clinical Trials Day, BRC will hold a public talk at John Radcliffe Hospital on Clinical Trials and Public Involvement in Medical Research. The talk will explain how patients and the public have worked with the BRC to design clinical trials. More information www.eventbrite.co.uk/e/clinical-trials-and-public-involvement-in-medical-research-tickets-33457095072

BRC will be a partner in the Precision Medicine and Digital Health, Technology Showcase on 27 June at Saïd Business School. The agenda will focus on new technologies and research initiatives from the Oxford region, and celebrate recent technology and research initiatives in precision medicine and digital technology. For more information: www.eventbrite.co.uk/e/precision-medicine-and-digital-health-technology-showcase-oxford-tickets-32469747890

12. Oxford Academic Health Science Network news

The Oxford AHSN Year 4 annual report 2016/17 has now been published and can be found here: www.oxfordahsn.org/wp-content/uploads/2017/03/170324_Year-4-Q4-Oxford-AHSN-FINAL.pdf

The Oxford AHSN Patient Safety Annual report 2017 has also just been published:

www.oxfordahsn.org/wp-content/uploads/2017/04/28982_Patient_Safety_Collaborative_Annual_Report_2017_for_web.pdf

OUH and Oxford AHSN will co-host an 'Innovation and impact' event at the JR next week (16 May). Agenda items focus on local shared priorities and include sepsis recognition, fragility fractures and clinical outcome measures in inflammatory bowel disease. More details here: www.oxfordahsn.org/news-and-events/events/partner-showcase-oxford-1/.

On 17 May the Oxford AHSN hosts a practical session focusing on new innovations and best practice in critical care to enhance patient safety. There will be an opportunity to talk to the innovators behind three products supported by the [NHS Innovation Accelerator](#). More information here: www.oxfordahsn.org/news-and-events/events/improving-patient-safety-through-innovation-in-critical-care/ The Oxford AHSN continues to support The Hill, Oxford's digital health hub, particularly its new monthly expert-in-residence sessions and linked seminars at the JR.

Latest additions to the national online repository for case studies demonstrating the impact of AHSNs includes one on the lives of pre-term babies saved by better referrals to the Level 3 unit at the JR. More here: <http://atlas.ahsnnetwork.com/improving-regional-referral-pathway-saves-lives-of-premature-babies/>

Dr Bruno Holthof
Chief Executive

May, 2017