

**Trust Board Meeting: Wednesday 12 November, 2014**

**TB2014.113**

<b>Title</b>	<b>Chief Executive's Report</b>
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<b>Status</b>	For Information
<b>History</b>	Regular report to Board

<b>Board Lead(s)</b>	<b>Sir Jonathan Michael, Chief Executive</b>			
<b>Key purpose</b>	Strategy	Assurance	Policy	<b>Performance</b>

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**Summary**

<b>1</b>	<b>Strategic Partnerships</b>
<b>2</b>	<b>Appointment of Medical Director</b>
<b>3</b>	<b>Trust Board Development Programme</b>
<b>4</b>	<b>FT application and Monitor assessment</b>
<b>5</b>	<b>Precision Cancer Medicine Institute</b>
<b>6</b>	<b>Molecular Medicine Institute</b>
<b>7</b>	<b>Trust-wide news and developments</b>
<b>8</b>	<b>Government policies and reports</b>

## Chief Executive's Report

This report summarises matters of current interest.

### 1. Strategic Partnerships

#### Academic Health Science Network

The Oxford AHSN submitted its Quarter 2 report to NHS England and highlights include:

- A Cabinet Office team visited the Oxford AHSN to undertake a 'deep dive' review of the work on AHSNs. This was one of five networks visited and feedback has been positive.
- A three year MSc in Evidence Based Medicine has been launched with seven Fellows drawn from five clinical professions and five organisations within the AHSN. The Fellows Programme is supported by Health Education Thames Valley (HETV), the Oxford AHSN and the Centre for Evidence Based Medicine at Oxford University. There are plans to attract another tranche of candidates for 2015/16.
- The Co-Morbidity Clinical Network has recently been launched.

### 2. Appointment of Medical Director

I am delighted to announce the appointment of Dr Tony Berendt as the Trust's substantive Medical Director. Tony has been our Interim Medical Director since April, during which time he has made a significant contribution across the full range of his responsibilities. Tony was Deputy Medical Director for the Trust from November 2011, prior to which he was Medical Director of the Nuffield Orthopaedic Centre NHS Trust. I am sure that you will join me in congratulating Tony and wishing him every success as he takes up his role as a substantive member of the Trust Board.

### 3. Trust Board Development Plan

Proposals for establishing a refreshed Board Development Plan were considered at the October Board seminar session. The proposals set out recommendations for the priority areas of focus over the next twelve months and suggested that future Board development activity should be aligned to the four domains within Monitor's 'Well Led Framework'. The recommendations were well received and final details will be agreed by the Board later in November.

### 4. FT application and Monitor assessment

Since September, Monitor has been conducting an assessment of the Trust's arrangements for quality governance. This concluded in October and is to be followed by a four to six month assessment of the Trust's financial plans and other governance arrangements. Further detail is provided in the paper presented to the Board today.

Monitor has also agreed that elections can be held for the **Council of Governors** to enable it to be set up in shadow form ready to assume its responsibilities at the date that

Monitor decides to authorise OUH as an FT. An election timetable has been published for the Council of Governors to exist in shadow form from 20 February 2015. Nominations open on 1 December 2014 and candidates have until 12 January 2015 to submit their application to stand for the Council of Governor. The poll will close on 19 February 2015. Further details are available on the Trust website [www.ouh.nhs.uk](http://www.ouh.nhs.uk)

## 5. Precision Cancer Medicine Institute

On 23 October, HEFCE announced its £35m contribution towards the £110m Precision Cancer Medicine Institute to be established at Oxford University on the Old Road campus. It will carry out research into a wide range of cancer therapies, including the use of genomics and molecular diagnostics, advanced cancer imaging, trials of new drugs, minimally invasive surgery and proton beam therapy. The close proximity of the centre to the Cancer and Haematology Centre on the Churchill Hospital site and established clinical links will ensure that patient care is seamless across the two institutions.

## 6. Molecular Medicine Institute

Also announced on 23 October was a research partnership between the Chan Soon-Shiong Institute for Molecular Medicine in the USA and the University of Oxford to create the Chan Soon-Shiong Oxford Centre for Molecular Medicine. The new Chan Soon-Shiong Oxford Centre is likely to be housed within the Precision Cancer Medicine Institute, where the clinical applications of its research will take place. It will work in close collaboration with the Oxford University Hospitals NHS Trust. The new centre will use the latest techniques to characterise tumour samples from patients in order to understand the particular genetic and molecular changes underlying that patient's cancer, leukaemia or lymphoma.

## 7. Trust-wide news and developments

- The implementation of electronic prescribing and medicines administration, is now underway as part of the Trust's Electronic Patient Record (EPR) system. It accelerates the prescription process enabling clinicians to send medication prescriptions directly to the pharmacy robot to prepare, minimising data entry error or misinterpretation. A new neurology intensive care documentation (iNet) system has also gone live providing the adult neurology ICU department with improved access to patient information and data entry. The new functionalities provide a safer prescribing and data capture process.
- A smartphone-based system to record blood glucose levels in real-time has won 'best digital initiative' at the **2014 Quality in Care (QiC) for Diabetes Awards**. The system, called GDM-health, transmits blood glucose readings from a Bluetooth-enabled blood glucose meter to a smartphone application, with results sent via a secure website where health professionals can review the information and follow-up with an SMS message to patients. Led by a collaboration of researchers from the John Radcliffe Hospital and Oxford University's Institute of Biomedical Engineering, the system has been developed in response to an increase in women with gestational diabetes

mellitus, and aims to provide a management tool to improve the efficiency of clinical care. Congratulations go to Dr Lucy Mackillop and colleagues on the award.

- The **annual flu vaccination campaign** began on 29<sup>th</sup> September and runs for six weeks. Last year 67% of staff were vaccinated against a national average of 55%. All NHS staff are encouraged to take up the offer of a free flu jab to reduce the risk of spreading flu to patients, colleagues and family members.
- The opening of a new pre-assessment clinic at the Churchill Hospital has been the catalyst for the development of a state-of-the-art **Cardiopulmonary Exercise Test (CPET) facility**. An Anaesthetic-led service, the CPET helps assess a patient's overall fitness level prior to major surgery.

## 8. Government policies and guidance

The **NHS `Five Year Forward View`** was published on 23 October and seeks to provide a vision and strategic framework within which the NHS will operate and develop in the future. It sets out the challenges and direction of the NHS and will inform the Trust's strategic planning going forward. The paper has been developed by NHS England and other statutory bodies including Monitor, NHS Trust Development Authority, the Care Quality Commission, Public Health England, Monitor, and Health Education England. It sets out some specific imperatives that NHS England identifies as key to achieving the 'Forward View's' future vision of the NHS including prevention strategies, service delivery reform, and health innovation. To access the report visit <http://www.ntda.nhs.uk/blog/2014/10/23/the-nhs-five-year-forward-view/>

The **Care Quality Commission** has published its [fifth annual report](#) on the state of health and care services in England. The CQC has also announced that it is introducing inspections of GP practices and out-of-hours services in England leading to the first ever ratings of practices.

**Sir Jonathan Michael**  
**Chief Executive**  
**November, 2014**