<table>
<thead>
<tr>
<th>Title</th>
<th>Chief Executive’s Report</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Status</th>
<th>For Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>History</td>
<td>Regular report to Board</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Board Lead(s)</th>
<th>Dr Bruno Holthof, Chief Executive</th>
</tr>
</thead>
<tbody>
<tr>
<td>Key purpose</td>
<td>Strategy</td>
</tr>
</tbody>
</table>

### Summary

<table>
<thead>
<tr>
<th>1.</th>
<th>Public consultation on the future of local healthcare underway</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.</td>
<td>Referral of temporary suspension of obstetric services at Horton to Secretary of State</td>
</tr>
<tr>
<td>3.</td>
<td>OUH operational performance and NHS Improvement update</td>
</tr>
<tr>
<td>4.</td>
<td>Trust compliant with Ionising Radiation (Medical Exposure) Regulations Improvement Notice</td>
</tr>
<tr>
<td>5.</td>
<td>Farewell to two Executive Directors</td>
</tr>
<tr>
<td>6.</td>
<td>OX5 RUN takes place on 26 March</td>
</tr>
<tr>
<td>7.</td>
<td>Hospital Energy Project work update</td>
</tr>
<tr>
<td>8.</td>
<td>NIHR Oxford Biomedical Research Centre update</td>
</tr>
<tr>
<td>9.</td>
<td>Oxfordshire Academic Health Science Network news</td>
</tr>
</tbody>
</table>
Chief Executive's Report

This report summarises matters of current interest.

1. Public consultation on the future of local healthcare underway

The Oxfordshire Transformation Plan public consultation, led by Oxfordshire Clinical Commissioning Group, has been running since January 16.

A number of public engagement events have now been held across Oxfordshire including in Oxford, Banbury, Didcot and also in Brackley, South Northamptonshire among others, as part of the first phase focusing on proposals concerning:

- the way we use our hospital beds and moving more care out of hospital and closer to home.
- planned care at the Horton General Hospital, including tests and outpatient care.
- acute stroke services in Oxfordshire.
- critical care at the Horton General Hospital.
- maternity services for women in north Oxfordshire and options for the future delivery of maternity services at the Horton General Hospital, including obstetrics and Special Care Baby Unit.

In response to public demand, additional events have been planned before the first phase of the consultation ends on April 9. Further information can be found on the OCCG website at: www.oxonhealthcaretransformation.nhs.uk

Phase 2 will begin later in the year on the options around Emergency Departments, children's services, and community hospitals.

Oxfordshire Clinical Commissioning Group has received a pre-action protocol for a judicial review of any eventual decision resulting from the consultation on transformation in Oxfordshire. It was sent by three local district councils and a town council: Stratford District Council, Cherwell and South Northants District Councils and Banbury Town Council.

2. Referral of temporary suspension of obstetric services at Horton to Secretary of State

Oxfordshire’s Health Overview and Scrutiny Committee (HOSC) at a meeting on 2 February decided to refer the Board’s decision to temporarily suspend obstetric-led services at the Horton to the Secretary of State, on the basis that the temporary suspension will extend beyond March 2017.

HOSC were informed of the decision to temporarily suspend some maternity services in order to protect patient safety in September, and received the same paper that was presented to the Trust Board. To reopen an obstetric-led service without sufficient doctors in place to staff would be unsafe, and therefore we cannot safely do so at this time.

The rationale for suspension of obstetric-led services at the Horton has remained unchanged since HOSC itself considered and accepted the decision to temporarily suspend obstetrics in October 2016. We look forward to working with HOSC on next steps. The public consultation led
by Oxfordshire Clinical Commissioning Group proposes to consider making the current arrangements permanent.

3. OUH operational performance and NHS Improvement update

NHS Improvement is continuing to investigate the Trust’s operational progress and plans to improve performance against the three core national waiting time standards; 4-hour A&E, 62-day cancer and 18-week Referral to Treatment (RTT) performance targets. We expect this investigation to close in March and will inform our internal and external stakeholders on the outcome in due course.

4. Trust compliant with Ionising Radiation (Medical Exposure) Regulations Improvement Notice

I am pleased to update the Trust Board that following an Improvement Notice issued by the Care Quality Commission (CQC) in August 2016, after a short notice inspection to assess compliance with the Ionising Radiation (Medical Exposures) Regulations, the Trust has carried out a comprehensive action plan to address the issues identified, both in the area inspected and across the whole organisation.

Our Medical Director and teams have undertaken significant work and in a follow up inspection in early February, the Trust was deemed to be fully compliant with the improvement notice. This means that the CQC has been satisfied that appropriate actions have been taken to address all the issues raised in the report. I would like to thank all those who assisted in this programme of quality improvement and assurance.

As a result, it was confirmed by the CQC that the Improvement Notice has been lifted.

5. Farewell to two Executive Directors

Following my announcement at the previous Trust Board meeting, of the departure of our Chief Nurse, Catherine Stoddart and our Director of Organisational Development, Mark Power, I would like to take this opportunity to thank them for their dedication and service to the Trust and wish them both farewell on behalf of the Trust Board.

Catherine Stoddart leaves at the end of this month to take up a new role as Chief Executive of Northern Territories Health in her native Australia, closer to family and friends. Her own unique professional and warm friendly manner will certainly be missed by all at the Trust, including the Trust Board. Please join me in extending your thanks and good wishes to Catherine for the future.

Mark Power will also be departing the Trust in April, to return to his family on the South coast. As this will be his last public Trust Board meeting, I would like to thank Mark for his consistent hard work. He is highly regarded by all of his colleagues on the Board and we wish him well in his future endeavours.

6. OX5 RUN takes place on 26 March

Last year we saw over 1,000 runners take part in the OX5 RUN raising a record breaking £115,000 for our hospitals’ charitable funds which went towards additional state-of-the-art medical equipment
and better facilities for patients in our Oxford Children’s Hospital and children’s services across the Trust.

This is the single largest fund-raising event in our charity’s calendar and entries are still open for this year’s event, so please do join me in raising awareness of the event which supports children’s services across the John Radcliffe Hospital, Horton General Hospital and Nuffield Orthopaedic Centre.

More information can be found here http://www.ouh.nhs.uk/charity/events/ox5run.aspx

7. Hospital Energy Project update

Work on the Energy Link between the John Radcliffe and Churchill hospitals is running approximately one week in delay on residential roads, due to unforeseen services being located under the road. Communications and extra provisions for residents’ parking continue to operate smoothly. I would like to thank local residents in Headington for their on-going patience and cooperation while this important work is being undertaken to improve our utilities for patients.

The last old 1960’s boiler was removed from the John Radcliffe in February and work on the new CHP (Combined Heat and Power generator) enclosure is now underway. The innovative CHP itself will be delivered on 1 April.

The new Churchill boiler is now in operation, and the second new boiler will be delivered on 11 March. Both hospitals’ hot water and heating systems are now working well with the new equipment installed last summer.

I am pleased that the project is already delivering the Trust cost savings, reducing carbon emissions and improving air quality in our communities.

8. NIHR Oxford Biomedical Research Centre update

The new OUH BRC programme, awarded £114m in last year’s competition, will formally begin in April 2017, with a launch event on 30 March 2017 to be held at the Blavatnik School of Government.

We were pleased to announce in January that Drayson Technologies, the University of Oxford and Oxford University Hospitals have signed three agreements to collaborate on the development, testing and future commercialisation of three clinically validated digital health products arising from Oxford BRC-funded research undertaken by engineers and doctors at the University and OUH.

The products are the SEND system for electronically recording vital signs in hospital; GDm-health, a telehealth system for the management of diabetes in pregnant women and EDGE-COPD, a telehealth system for the management of chronic obstructive pulmonary disease.

Drayson Technologies’ role will be to support the wider testing of these products in up to four additional NHS trusts across the UK in 2017 to taking over responsibility under an exclusive licence agreement for managing the wider deployment and commercialisation of these pioneering products across the NHS.

9. Oxford Academic Health Science Network news
At its meeting on 31 January the Board of the Oxford Academic Health Science Network agreed changes to the organisation in preparation for the AHSN relicensing process. The aim is to ensure its work is aligned to future national expectations of AHSNs and to local priorities, and also to ensure financial sustainability. Read more in this letter: [www.oxfordahsn.org/wp-content/uploads/2017/02/170202-Oxford-AHSN-Board-decision-letter-2-Feb-17.pdf](http://www.oxfordahsn.org/wp-content/uploads/2017/02/170202-Oxford-AHSN-Board-decision-letter-2-Feb-17.pdf)


The Oxford AHSN is working with regional partners across the NHS, universities and industry including OUH to identify opportunities for reducing carbon emissions which could save millions of pounds. This new report captures the progress to date. [www.oxfordahsn.org/wp-content/uploads/2017/01/Sustainability-Report.pdf](http://www.oxfordahsn.org/wp-content/uploads/2017/01/Sustainability-Report.pdf)

---

Dr Bruno Holthof  
Chief Executive  
March, 2017