Trust Board Seminar

Wednesday 26 November 2014

FIVE YEAR FORWARD VIEW

“It represents the shared view of the NHS’ national leadership and reflects an emerging consensus amongst patient groups, clinicians, local communities and frontline NHS leaders. It sets out a vision of a better NHS, the steps we should now take to get us there, and the actions we need from others.”
FIVE YEAR FORWARD VIEW

Why does the NHS need to change?

Challenges:
- Changes in patients’ needs and personal preferences
- Changes in treatments, technologies and care delivery
- Changes in health services funding growth

If not addressed:
- The health and wellbeing gap
- The care and quality gap
- The funding and efficiency gap

FIVE YEAR FORWARD VIEW

What will the future look like? A new relationship with patients and communities

Getting serious about prevention
- Incentivising and supporting healthier behaviour
- Local democratic leadership on public health
- Targeted prevention
- NHS support to help people get and stay in employment
- Workplace health
FIVE YEAR FORWARD VIEW

What will the future look like? A new relationship with patients and communities

Empowering patients
- Information
- Support to manage health
- Increase in direct control of care

Engaging communities
- Supporting carers
- Encouraging community volunteering
- Stronger partnerships with charitable and voluntary sector organisations
- The NHS as a local employer
FIVE YEAR FORWARD VIEW

What will the future look like? A new relationship with patients and communities

The NHS as a social movement.

“So rather than being seen as the “nice to haves” and the “discretionary extras”, our conviction is that these sort of partnerships and initiatives are in fact precisely the sort of “slow burn, high impact” actions that are now essential.”

FIVE YEAR FORWARD VIEW

What will the future look like? New models of care

Direction

- Need to manage systems – networks of care – not just organisation
- Out-of-hospital care needs to become a larger part of what the NHS does
- Services need to be integrated around the patient
- Need to learn faster from the best examples, both from the UK and internationally
- Need to evaluate new care models
FIVE YEAR FORWARD VIEW

What will the future look like? New models of care

New care models ("one size fits all" v "let a thousand flowers bloom")

- Multispecialty Community Providers
- Primary and Acute Care Systems
- Urgent and emergency care networks
- Viable smaller hospitals
- Specialised care
- Modern maternity services
- Enhanced health in care homes

Support - to design, prototype, implement and assess

FIVE YEAR FORWARD VIEW

How will we get there?

Support for diverse solutions and local leadership

Aligned national NHS leadership

- Support for development of new local care models
- Alignment between Monitor, TDA and NHS England (and CQC and HEE)
- Use of regulatory, pricing and funding regimes
- The National Quality Board

Support for a modern workforce
FIVE YEAR FORWARD VIEW

Exploit the information revolution

- National Information Board and “road maps”
- Transparency of data
- Accredited health apps
- Partnerships with voluntary and industrial sectors to support digital inclusion
- Fully interoperable and accessible electronic health records
- Comprehensive on-line GP appointments and prescribing
- Integrated audit data to support delivery, improvement and planning of care
- Increase citizens’ capacity and access

FIVE YEAR FORWARD VIEW

Accelerate useful health innovation

- Cut cost of conducting research
- “Commissioning through evaluation” and “Early Access to Medicines” programme
- Expand NICE’s work on devices equipment and innovation
- New approach to Cancer Drugs Fund
- Support quicker adoption of cost-effective innovations
- Development of “test bed sites (alongside AHSCs/AHSNs) for “combinatorial” innovations
- Work with NIHR/DoH to expand NHS operational research, RCT capability and other research and evaluation approaches
- Development of health and care “new towns”
FIVE YEAR FORWARD VIEW

How will we get there?

Drive efficiency and productive investment

- Address growing demand
  - more activist prevention and public health agenda

- Efficiency
  - 2.0% annual efficiency gain for next decade

- Funding
  - £30bn gap
  - efficiency to close this by 1/3, 1/2 or all

FIVE YEAR FORWARD VIEW

Implications for the OUH

| Getting serious about prevention | Population/public health strategy |
| Empowering patients              | Patient and stakeholder engagement strategies |
| Engaging communities             | Membership and Council of Governors |
| The NHS as a social movement     | System-wide engagement |
|                                 | Model employer |
|                                 | IM&T strategy |
## FIVE YEAR FORWARD VIEW

### Implications for the OUH

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<th>New care models</th>
<th>Collaboration with Oxford Health</th>
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### Exploit the information revolution

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