Trust Board Meeting: Wednesday 10 September 2014
TB2014.91

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## Summary

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Chief Executive’s Report

This report summarises matters of current interest.

1. Strategic Partnerships

• Oxford AHSN Best Care clinical networks

Clinical Networks are playing a key role in the work of the newly established Oxford Academic Health Science Network (www.oxfordahsn.org) which brings together the NHS, universities, business, patients and public to promote best health and prosperity. Here is a summary introduction to two of the recently launched networks.

• Children’s clinical network

This network is jointly led by Dr Craig McDonald, Consultant in General Paediatrics at Buckinghamshire Healthcare NHS Trust, and Prof Andrew Pollard, Professor of Paediatric Infection and Immunity at the University of Oxford. The Oxford AHSN’s goals of equity and innovation in child health are supported by a vibrant clinical and academic community caring for children across the geography covered by the Oxford AHSN. They have identified a series of projects which will provide tangible benefits and improvements in the healthcare of children in the next five years. Through active education and implementation of guidelines for the management of children in primary and secondary care we will strive for equity in the delivery of healthcare, support the facilitation of research in NHS trusts and improve immunisation coverage through interventions with public health, focusing particularly on the uptake of flu vaccine in two- and three-year-olds. Further information: tessa.john@paediatrics.ox.ac.uk

• Maternity clinical network

The vision for the Maternity Network is that maternity care providers, across the region, begin to function more as a single maternity unit - collecting data together, reducing variations in care and standards, and agreeing best practice for our region. In the longer term doing research ‘as a unit’ and introducing innovations ‘as a unit’ will be much easier and more productive. In addition, the nature of the network will enable them to pool expertise and - they hope – resources, including from outside the NHS – universities and life science businesses. Projects are being developed, led by the Maternity Network Clinical Lead, Mr Lawrence Impey. This includes data collection and data sharing, networking ultrasound reporting systems, increasing research, shared guideline and patient pathway development, and analysis of causal factors of severely pre-term births outside of a Level 3 unit A Maternity Network ‘Launch Event’ is planned for 21 November. Further information: katherine.edwards@obs-gyn.ox.ac.uk
• **Local Clinical Research Network launch**

In July I spoke at the launch of the Thames Valley and South Midlands Local Clinical Research Network (TVSMLCRN) which is one of 15 LCRNs that came into operation in April of this year under the auspices of the National Institute for Healthcare Research (NIHR). LCRNs are mapped to Academic Health Science Networks and there is one host organisation per area. As the OUH hosts TVSM we work to an agreed operational framework with five year contracts and one year operational plans.

2. **Foundation Trust**

• **Foundation Trust Application:**

Monitor has been in the Trust since 3 September looking at quality governance as part of the Trust’s Foundation Trust application, and will be meeting with many Board members and members of Divisional leadership teams. Monitor will also undertake two focus groups with clinical staff on 18 September.

The 18 September is also the date on which the TDA will consider OUH’s FT application at its Board meeting. If the application is successful, this will allow us to move forward with elections and with the other components of the Monitor assessment. Further details of the Trust’s progress towards Foundation Trust status are given in the update report later on the agenda.

• **Information sessions on becoming a governor:**

Sessions for public and staff members who may be interested in standing for election as governors have been organised for October. Each session will describe the duties of a governor, the electoral process, and advice on how to put together a candidate biography and a chance to hear from governors from other Trusts about their experiences. More details and dates are available on the Trust website.

3. **Requirements for registration with the Care Quality Commission**

From April 2015, subject to parliamentary approval, all health and social care providers will be required to meet fundamental standards of care as a condition of their registration with the Care Quality Commission.

The Department of Health consulted until July on ‘Requirements for registration with the Care Quality Commission’, fundamental standards being intended to describe the basic requirements that providers should always meet, and set the standard of care that service users should always expect to receive.

4. Changes at Oxford Brookes University

Professor Janet Beer will be leaving Oxford Brookes University on 31 January 2015 to take up a new role as Vice-Chancellor of the University of Liverpool. The process for recruiting a new Vice-Chancellor and agreeing interim arrangements will begin shortly and I am sure you will join me in wishing Professor Beer well in her new role.

5. Appointment of Deputy Chief Executive

The Trust’s Remuneration and Appointments Committee has accepted my recommendation that Mark Mansfield, Director of Finance, should be appointed to the role of Deputy Chief Executive which he will hold in addition to his existing responsibilities.

6. Trust-wide news and developments

- **Annual General Meeting 2013/14**
  This year’s annual general meeting will be held again at the Assembly Room and Old Library in the Oxford Town Hall on 2nd October from 6pm. Professor Michael Sharpe who is the Trust Lead in Psychological Medicine and Dr Sarah Pendlebury, Trust Lead for Dementia Care are the two guest speakers this year.

- **Transformation programme – 24/7 project**
  The Trust launched a Transformation Programme in April 2014 as a vehicle to bring about the change required to deliver our cost improvement programme and to achieve the Trust’s strategic objectives. Four major work streams have been agreed with 15 projects identified one of which is the Care 24/7 project to ensure that patients receive effective, timely care every hour of the day and every day of the week, whatever the care setting. This particular project also arose from a risk summit that looked at the challenge of managing patient care safely out of hours and how we could improve patient experience. Risk summit events were held with key stakeholders from multi-disciplinary teams, patients, representatives from the CCG, GPs and medical staff from other trusts.

  The project has now developed with a site based roll out plan, with the Horton General Hospital as Phase 1, the Churchill and the NOC as Phase 2 and the JR as Phase 3. Each site based project team is led by a Clinical Lead and the Horton and the teams are meeting every two weeks and feeding into a monthly Project Board led by Dr Jon Westbrook. The project is supported by the Patient Safety Academy led by Professor Peter McCulloch. The PSA are undertaking observational studies and audits to inform the models of handover to be adopted.

- **Wi-Fi access at OUH**
  OUH has launched a free guest Wi-Fi system so that patients and visitors to our hospitals will now be able to use their smartphones and tablets to surf the net in many areas across the four sites. Currently available across the John Radcliffe and Churchill Hospital sites, it is planned to roll out Wi-Fi across the Nuffield Orthopaedic Centre and Horton General Hospital by the autumn. This will be a secure service working alongside, but completely separate from, the clinical network, (which is solely used by Trust staff).
• **Horton children’s developments**

Progress continues to be made in the development of a dedicated Children’s Outpatient Department at the Horton Hospital separate from adult outpatient areas. The new department will provide much needed space for the growing number of children being seen at the Horton across a range of specialties. The initial enabling moves have taken place. The building works on the children’s outpatients’ accommodation has started and will complete in the early autumn. This will then enable the second phase of the scheme to proceed. This involves the upgrade of the facilities vacated by the children’s clinics in the main outpatient department, which will then provide space for additional outpatient clinics at the Horton.

A shared-care service for paediatric patients with cancer is underway at the Horton, meaning patients under the care of the Oncology team, who would typically have to travel to Oxford for acute care, can be cared for at the Horton. Close liaison between the Acute Paediatricians and the Oncology team at the Children’s Hospital will enable this patient group to receive care closer to home in familiar surroundings.

• **Health improvement advice centre in outpatients**

As part of the Trust’s public health strategy, a ‘Here for Health’ Advice Centre opened in the Blue Outpatients, Level 2 at the John Radcliffe Hospital on 27 August. This drop-in service will provide health promotion information and advice to patients, visitors and staff and will signpost to community services that can provide support for healthy behaviour change.

7. **Government policies and guidance**

• **Berwick one year on: NHS England’s advances in patient safety**

This autumn the Patient Safety Collaborative programme will be formally launched. The 15 collaboratives are designed to bring continual learning and safety improvement to every part of the health care system. The collaboratives will be managed and delivered by the Academic Health Science Networks and will provide local learning and improvement hubs, bringing together clinicians, managers, academics and patients to develop and test solutions to local priority safety issues.

A key aim of the collaboratives will be to ensure continual patient safety learning sits at the heart of healthcare in England. To support this learning NHS England will create 5,000 Patient Safety Fellows who will serve as safety experts in their own healthcare organisations. More information is available from [NHS England](https://www.england.nhs.uk).

• **Mental Capacity Act 2005**

In this report the Government has considered the 39 recommendations of the House of Lords and from a range of stakeholders. Their response sets out a system-wide programme of work over 2014 to 2015 and beyond that is designed to improve the implementation of the [Mental Capacity Act](https://www.legislation.gov.uk/ukpga/2005/9).

Sir Jonathan Michael  
Chief Executive  
September 2014